Organization's Name: Lamprey Health Care	Year Founded: 1973
Address: 207 South Main Street Newmarket, NH 03857	
Executive Director/ Board Chair: Greg White, CEO	Tax ID Number: 27-7305106
Applicant Contact: Katelyn Souphakhot	
Email Address: ksouphakhot@lampreyhealth.org	Phone: 603-292-7212
Organization's Mission Statement:	
Lamprey Health Care's Mission is to provide high qualit an emphasis on prevention and lifestyle management to	
Statement of Grant Purpose; e.g. This grant will be use Funds are requested to assist in the operation of Lampr Transportation program. Service is available to Exeter shopping, pharmacy and other needs. Medical appoint	rey Health Care and in particular Lamprey's Senior
with the Director of Transportation Services when a different transportation service is to enable seniors to remain ind	erent appointment is necessary. The goal of this
% of overall services that goes to Exeter residents:	14%
# of Exeter residents served:	598
List all geographic area(s) served by organization: Room	kingham County Strafford County
Transportation program. In order to maintain and contin Transportation program, the funds will be utilized for a Maintenance/Repairs, Insurance, Equipment and more would not be able to provide these rides to seniors and an independent living. In 2016, Lamprey Health Care's 853 of those rides were for Exeter Residents. Amount received from the Town of Exeter (by year) for	Lamprey Health Care and in particular Lamprey's Senior true serving our population through the Senior variety of costs such as but are not limited too: Fuel Without funding, our Senior Transportation program those with disabilities in order for them to try and maintain Senior Transportation Program provided over 6,276 rides, or the last 3 (three) years:
2015 - \$6,180	2017 - \$6,180
Organization's total projected budget for FY 2018: \$ 4,	480,286 Amount Requested: \$ 6,180

Additional Information Required:

Please supply the following items for a complete application to be considered:

- Provide a narrative, not to exceed two pages in size 12 font
 - o Organization's overview
 - o Program's impact on Exeter residents
 - o Program changes and/ or highlights from the past year
- Complete financial statements (Please note: the organization's 990 may be requested)
 - Operating budget
 - Balance sheet
- Board of Directors List
- 2017 Funding recipients must submit an Annual Report prior to consideration of 2018 application

I certify to the best of my knowledge that the information in this proposed and estimates of planned/delivered services. The proposal was oby the agency Board of Directors on 9/5/2017	
By signing this application the undersigned offers and agrees, if the preservices that is quoted. This agreement is subject to final negotiation as Selectmen and the Budget Review Committee and subsequent contra	and acceptance by the Board of
Director's (or Designee) Signature:	Date:
	Submit no later than September 8, 2017:

Town of Exeter Town Manager 10 Front Street Exeter, NH 03833



Narrative

Organization's Overview

Founded in 1971, Lamprey Health Care is New Hampshire's oldest nonprofit community health center. The agency is governed by a volunteer board of directors, comprised of patients and local citizens who are dedicated to the health and wellbeing of the community and its members. For over 35 years, the primary mission is to provide quality community-based family health and medical services to individuals of all ages, regardless of their ability to pay. Our goal is to remove barriers that prevent access to care – in addition to a sliding fee scale, we can also assist with transportation or language barriers. We currently have three sites located in Newmarket, NH, Raymond, NH and Nashua, NH. Our patients come from over 40 communities within Rockingham, Hillsborough and parts of Strafford Counties. Approximately 71% of Lamprey Health Care patients are at or below 200% of the Federal poverty level. In 2016, aggregating figures from all three centers showed 18% were uninsured, 29% were covered by Medicaid, 14% were covered by Medicare and 39% had private insurance.

Program's Impact on Exeter Residents

Our mission is to provide the highest quality primary care and health related services with an emphasis on prevention and lifestyle management regardless of an individual's ability to pay. Focusing on the health of the patient as well as the community as a whole, Lamprey Health Care offers the following care and services to its patients

- Primary care
- Prenatal and obstetrical care
- Pediatric care
- Reproductive health services
- Chronic disease management
- Senior Transportation
- Nutrition counseling

- Interpretation services
- Health education and outreach
- · Social services and case management
- Behavioral Health Services
- Substance abuse screening
- Free/reduced cost prescription drug

All of these listed programs and resources are offered and available for all Exeter Residents. Lamprey Health Care served 598 Exeter Residents in 2016 and provided over 2,382 visits for Exeter Residents as well.

Program Changes and/or Highlights from the Past Year

<u>Quality Improvement:</u> Left untreated, high blood pressure or hypertension dramatically increases a patient's risk for heart disease or stroke. Lamprey Health Care continues to combat the dangers of hypertension by effectively lowering blood pressure to safe levels. Continually improving



upon years past, 72% of our patients aged 18-85 years old with a diagnosis of hypertension demonstrated controlled blood pressure in 2016, up from 69% in 2015. Additionally, we strive to further improve the health of our patients by participating in the Million Hearts Initiative, a national initiative launched by the Department of Health and Human Services to prevent heart disease and stroke.

Behavioral Health: In 2016 our Behavioral Health Program completed its first full year while successfully meeting and exceeding two major benchmarks identified during the program planning: projected visit volume and total number of patients served. All three of our health centers have behavioral health care professionals using SBIRT, a tool for Screening, Brief Intervention, and Referral to Treatment for those with risky substance use behaviors. These screenings are evidence based practice used to identify and quickly access problematic use, abuse and dependence on alcohol and illicit drugs. The Behavioral Health Program has integrated a "warm hand-off" practice. This allows patients who are being seen for a general wellness checkup, chronic illness, or any other concern, the opportunity to visit one of our certified behavioral health providers on site within the same visit. Some of the Program Highlights of 2016 are:

- Hosted several workshops, on site and in the community, on various Behavioral Health topics.
- Expanded to assist not only adults but children in need of Behavioral Health care.
- Added a Master Licensed Alcohol and Drug Counselor (MLADC) for treatment of Substance Use Disorder.

Lamprey Health Care FY18 Budget

	FY18 BUD
Revenue	
Net Patient Service Revenue	\$ 8,688,106
Grant Income	4,995,252
340b Revenue	1,235,000
Contributions	486,358
Other Income	937,734
Interest/Investment Income	
Total Revenue	16,342,450
Expenses	
Salaries and Wages	10,105,200
Employee Benefits	1,958,000
Supplies	674,100
Facility Costs	816,900
Equipment and Software	299,600
Office Admin	125,500
Travel and Education	199,600
Purchased Services	1,366,800
Other Expenses	102,000
Insurance	92,000
Depreciation	301,100
Interest	59,100
Total Expenses	16,099,900
Excess of Revenue/Expenditures	\$ 242,550

LAMPREY HEALTH CARE, INC. AND FRIENDS OF LAMPREY HEALTH CARE, INC.

Consolidated Balance Sheets

September 30, 2016 and 2015

ASSETS

	<u> 2016</u>	Restated 2015	
Current assets Cash and cash equivalents Patient accounts receivable, less allowance for uncollectible	\$ 1,297,839	\$ 2,461,145	
accounts of \$278,061 in 2016 and \$319,715 in 2015 Grants receivable Other receivables Other current assets	1,078,036 230,153 62,111 <u>91,072</u>	1,051,734 499,372 4,390 102,762	
Total current assets	2,759,211	4,119,403	
Investment in limited liability company Assets limited as to use Property and equipment, net	16,204 3,576,001 <u>7,995,234</u>	500 2,006,756 <u>7,784,826</u>	
Total assets	\$ <u>14,346,650</u>	\$ <u>13,911,485</u>	
LIABILITIES AND NET ASSETS			
Current liabilities Accounts payable and accrued expenses Accrued payroll and related expenses Current maturities of long-term debt	\$ 227,044 816,452 87,270	\$ 303,554 1,032,843 85,947	
Total current liabilities	1,130,766	1,422,344	
Long-term debt, less current maturities Market value of interest rate swap	2,345,388 <u>44,773</u>	2,434,164 <u>37,711</u>	
Total liabilities	3,520,927	3,894,219	
Net assets Unrestricted Temporarily restricted	10,343,967 <u>481,756</u>	9,565,383 <u>451,883</u>	
Total net assets	10,825,723	10,017,266	
Total liabilities and net assets	\$ <u>14,346,650</u>	\$ <u>13.911.485</u>	



2016-2017 Board of Directors

Audrey Ashton-Savage

(Chair/President)
31 New Road
Newmarket, NH 03857
(603) 659-3520
ashtonsav@aol.com
Term Ends 2018

Frank Goodspeed (Vice President)

120 Walnut Street
Nashua, NH 03060
(603) 759-5676
fgoodspeed2011@hotmail.com
Term Ends 2017

Mark E. Howard, Esq. (Treasurer)

84 Madbury Road
Durham, New Hampshire 03824
(603) 625-1254
Markhoward1863@gmail.com
Term Ends 2017

Thomas "Chris" Drew (Secretary)

2 Fogg Circle Newmarket, NH 03857 (603) 659-6843 <u>cdrew@smhc-nh.org</u> Term Ends 2019

Amanda Pears Kelly

245 Spinney Road Portsmouth, NH 03801 (202) 834-2592 apears@nachc.com Term Ends 2017

Arvind Ranade

1 Hadley Drive Nashua, NH 03062 (603) 674-0029 m arvind@symbiosysinc.com Term Ends 2018

Carol LaCross

28 Fitts Farm Drive Durham, NH 03824 (610) 283-6222 (m) <u>CNLaCross@gmail.com</u> Term Ends 2018

Elizabeth Crepeau

Immediate Past President
27 Hamel Farm Drive
Newmarket, NH 03857
(603) 659-5098
Elizabeth.crepeau@unh.edu
Term ends 2018

Heather Long

44 Bean Road
Merrimack, NH 03054
(603) 429-4489 h
(603) 315-9797 m
heatherannlong@icloud.com
hlong@sjhnh.org
Term ends 2019

Raymond Goodman, III

4 Norton Woods Drive Newmarket, NH 03857 (603) 659-3470 raygiii@aol.com Term ends 2018

Rev. W. Allan Knight

58 Hanson Rd. Chester, NH 03036 (603) 895-4583 <u>allan65050@comcast.net</u> Term Ends 2018

Robert S. Woodward

131 Wednesday Hill Road Lee, NH 03861 (603)-659-6239 rsw@unh.edu Term Ends 2020



2016-2017 Board of Directors

Wilberto Torres

60 Dublin Ave Nashua, NH 03063 (603)-233-8457 Wilberto.torres@gmail.com Term Ends 2021

Edward Nyette

24 Old Stagecoach Road Tewksbury, MA 01876 (617)-852-7533 edward nyette@yahoo.com Term Ends 2021

Lara Rice

34 Taschereau Boulevard Nashua, NH 03062 (603) 305-6578 Lara@lararice.com Term Ends 2021

Landon Gamble

5 Jannell Court Epping, NH 03042 (work) (317) 201-6137 Landon.gamble@gmail.com Term Ends 2021

Robert Gilbert

339 Middle Road Brentwood, NH 03833 (603) 642-5440 r.v.gilbert@comcast.net Term Ends 2021

Non-Voting Board Member

Michael Merenda, Board Member *Emeritus* 2 Fox Hill Road Durham, NH 03824-3404 (603) 868-5751 michael.merenda@unh.edu





Leadership Report

For 45 years, Lamprey Health Care has been providing the highest quality care for our patients and the communities we serve, and in 2016 we continued that tradition of excellence.

Our Quality Improvement team led the charge to renew our recognition through the National Committee for Quality Assurance. NCQA is a private, non-profit organization dedicated to improving health care quality. Health centers recognized by NCQA have demonstrated the use of evidence based, patient-centered processes to focus on coordinating care and establishing strong provider/patient relationships. This effort involves all members of the staff and we are proud that all three of our centers were once again recognized at the highest level possible.

One of the most important ways that we ensure our services meet expectations is by hiring exceptional staff. We welcome the following individuals to our management and provider teams; Kristie Blundell, APRN, Mary Braun, MD, Evalie Crosby, CPA, Martha Cruz, Matthew Dungelman, CPA, Bonnie Greaney, RDH, and Marie Ramas, MD.

Our team has been working hard over the last year to implement changes at the health centers to provide improved customer service. We have completed a much needed facility renovation



Audrey Ashton-Savage President, Board of Directors at our Raymond center. We also began the first phase of an upgrade to our phone system, which included upgrades to the servers, software, and infrastructure. We are looking ahead to 2017 when the second phase will evaluate structure, work flows, and staffing with the ultimate goal of improving patient response time.

We are also focusing on ways we can increase access to services for those people with Substance Use Disorder. We worked closely with the NH Board of Medicine, DHHS, Anthem and Dartmouth Hitchcock on increasing the number of providers who are able to provide Medication Assisted Therapies.

We are also involved in the Nashua and Seacoast/Strafford Integrated Delivery Networks (IDNs). The goal of the IDNs is to reform and strengthen community based mental health services in NH. As 2016 came to a close both IDNs had completed governance structure and submitted project plans to the state.

As we look to 2017, we are planning for our HRSA Bureau of Primary Health Care Operation Site Visit in the spring, as well as advocating for continuation of health center funding at the federal level. And as always, providing exceptional care to all individuals, regardless of ability to pay.



Gregory White Chief Executive Officer



A Patient Centered Medical Home

Lamprey Health Care is a private, nonprofit community health center with offices in Newmarket, Raymond and Nashua, New Hampshire.

Serving over 15,270 patients in the Southern NH and Seacoast areas, we provide primary care and preventative health services to individuals of all ages and incomes, regardless of their insurance status or ability to pay.

We pride ourselves on offering a convenient and compassionate patient centered medical home, where patients can access a variety of health services under one roof.

In 2016 Lamprey Health Care was again awarded Level III recognition under the

National Committee for Quality Assurance (NCQA) Patient-Centered Medical Home (PCMH) Program.

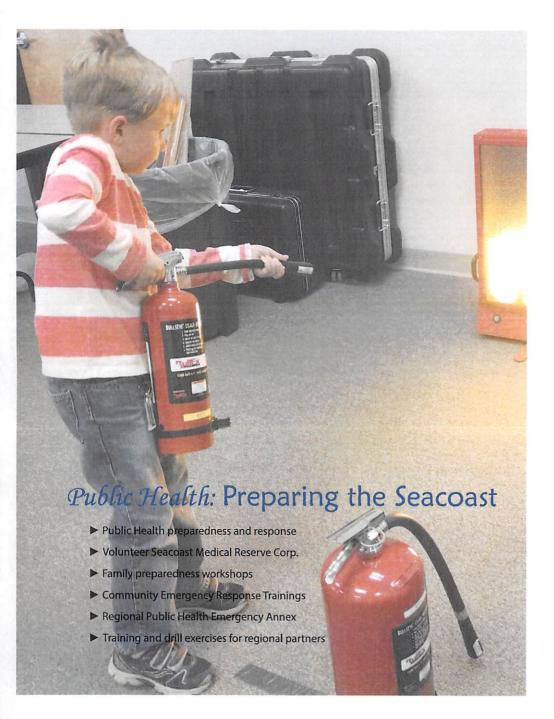
Level III PCMH recognition is the highest level possible. Health Centers recognized at this level have demonstrated the use of evidence based, patient-centered processes that focus on coordinating care and establishing strong provider/patient relationships.

Additionally we received a quality grant award of \$93,779 from the U.S. Department of Health and Human Services. As part of this award we were identified as a Health Center Quality Leader, indicating that we achieved a best overall clinical performance among all health centers.

Our Mission

Provide high quality primary medical care and health related services, with an emphasis on prevention and lifestyle management, to all individuals and families regardless of their ability to pay.





Seacoast Public Health Network Takes Action

In 2015 the NH Department of Health and Human Services (NH DHHS), in collaboration with the Division of Fire Standards and Training and Emergency Medical Services, began a distribution and training campaign for naloxone, a medication used to reverse an opioid overdose.

The entire Seacoast Public Health Network (SPHN) team was on a mission; to distribute naloxone, and educate our citizens about the risk of overdose and death due to opioids, including fentanyl. The significance of our efforts became evident when we were informed that two of the distributed kits were utilized in reviving two people, thus preventing serious harm and/or death.

The Seacoast Public Health Network team was the first public health network in the state to launch Narcan education and distribution. During a two year period (2015-

2016) we conducted over 16 community forums throughout the seacoast area.

Over 400 Narcan kits have been distributed to community members from across the region. We provided Narcan "Train the Trainer" education to over 200 professional staff at various organizations such as homeless shelters, recovery centers, school districts, school nurses, and clinical providers.

Narcan is just one tool in our strategy to opening the door for dialog with vulnerable people across many different walks of life. The urgency of educating our families about the risk of opioids and prescription nonmedical opioid use has never been more critical. The whole community is needed to build resiliency to mitigate the opioid public health crisis. Together we have made an impact!

NH Statewide Addiction Crisis Line Toll Free, 24 hours a day/ 7 days a week

1-844-711-HELP (4357)



Integrated Behavioral Health

In 2016 our Behavioral Health Program completed its first full year while successfully meeting and exceeding two major benchmarks identified during the program planning: projected visit volume and total number of patients served.

All three of our health centers have behavioral health care professionals using SBIRT, a tool for Screening, Brief Intervention, and Referral to Treatment for those with risky substance use behaviors. SBIRT is an integrated public health approach for preventive health screening. These screenings are an evidence-based practice used to identify and quickly assess problematic use, abuse, and dependence on alcohol and illicit drugs.

The Behavioral Health program has integrated a "warm hand-off" practice. This

allows patients who are being seen for a general wellness checkup, chronic illness, or any other concern, the opportunity to visit one of our certified behavioral health providers on site within the same visit. This provides an opportunity for patients to express themselves freely and openly, while receiving the proper resources and assistance that they need to maintain a healthy lifestyle.

Program Highlights in 2016:

- ► Hosted several workshops, on site and in the community, on various Behavioral Health topics.
- ► Expanded to assist not only adults but children in need of Behavioral Health care.
- ► Added a Master Licensed Alcohol and Drug Counselor (MLADC) for treatment of Substance Use Disorder.

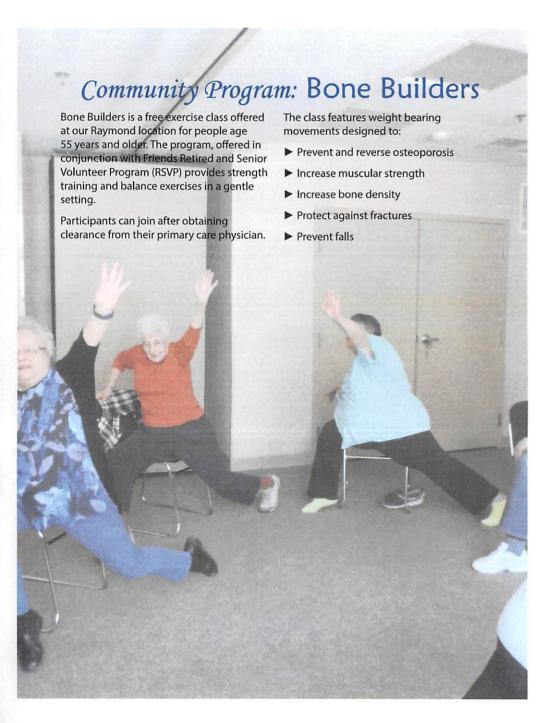
Don't be afraid to seek help

One in Five Americans experience a mental illness in a given year, while 1 in 25 live with a serious mental illness. Despite these numbers, nearly 60% of adults with a mental illness didn't receive services for their condition.

The National Association for Mental Illness (NAMI) defines a mental illness as a condition

that affects a person's thinking, feeling or mood. If you have had little interest or pleasure in doing things, and/or have been feeling down, depressed or hopeless, you may benefit from speaking with a Behavioral Health professional.

For more information on Mental Illness visit www.nami.org.



Community Health Programs

Our Community Health Workers were very busy during 2016. They planned over a dozen educational classes and outreached to over 100 schools, social service agencies, and businesses, to share the many services that Lamprey Health Care has to offer. In addition, the Community Health team participated in over 20 health fairs and community events sharing information on Lamprey Health Care's services.

From the six week self-management workshop, Better Choices Better Health, to the Baby Basics and Breastfeeding classes that run throughout the year, the Community Health Workers are actively teaching and organizing classes that provide important health information to encourage patients and the community to lead healthier lives.

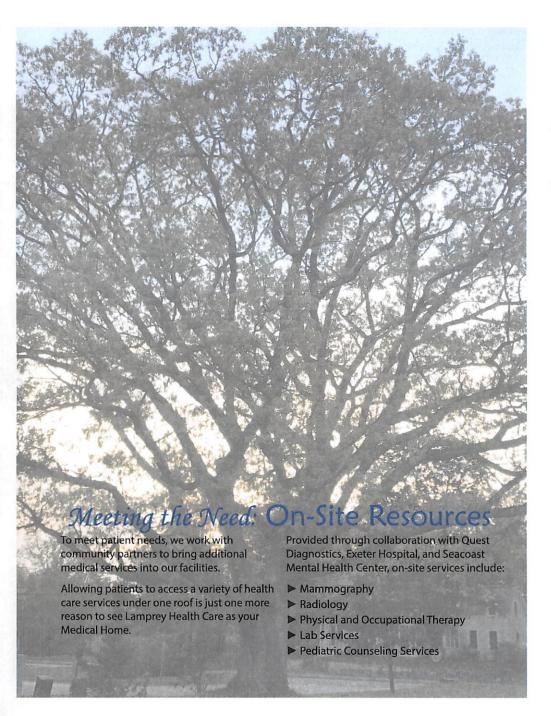
In conjunction with our providers and behavioral health staff, the community health team has been diligently working to develop new presentations on specific health topics. These informational workshops have been presented around the Seacoast and Greater Nashua areas. Our Community Health Workers will continue to create new events and educational sessions based on the identified community needs.

Community Health extends beyond education to our patients. The team once again assisted with the Raymond and

Newmarket centers' Operation Santa programs during the holiday season. In Newmarket alone, we assisted 61 families with 123 children by providing clothing, toys and food. These programs wouldn't be possible without the collaboration and support of Exeter Hospital, St. Mary Church, Newmarket Community Church, and numerous local businesses.

In addition to outreach the Community Health Workers have invested significant time with population management. Patients with a chronic disease, (i.e. diabetes, hypertension) need regular appointments to effectively manage these conditions. The Community Health Workers contact these patients to make sure they schedule needed appointments. They also provide education to patients, such as when children are overdue for Well Child exams. They educate parents on the benefits of annual physical exams and assisting when there are barriers that prevent access to care.

The ongoing efforts of the Community Health Workers have helped to increase our presence in the greater Nashua, Newmarket and Raymond communities, and fill many gaps in care, by providing outreach and basic health education. Community Health Workers have been a wonderful addition to the Lamprey Health Care Team.



Services and Programs

Primary Care for the Whole Family

At Lamprey Health Care, we provide a full range of comprehensive primary care services including prenatal, pediatric, adolescent, adult and geriatric services.

Comprehensive Care

Care Coordination

Behavioral Health
Substance Misuse Screening & Counseling
Diabetes Education & Management
Asthma Education & Management
Health Education & Outreach
Social Services & Case Management
Medication Assistance
HIV/AIDS Testing and Counseling
Translation & Interpretation Services

Community Health Programs

Senior Transportation
School-Based Preventive Dental
Breast and Cervical Cancer Screening (BCCP)
Reach Out and Read Early Literacy
Early Childhood Development Screening
Prenatal and Parenting Education Classes
Chronic Disease Education Classes
Exercise Classes
Southern NH Area Health Education Center
Seacoast Public Health Network

Sources of Funding

We receive funding from a variety of sources, including; Federal, State and Local government grants, private insurance, Medicaid, Medicare, patient fees, private foundations, and donations from businesses and individuals.

US Public Health Service HRSA
NH Dept. of Health & Human Services, DPHS
NH Dept. of Health & Human Services, DCBS
NH Dept. of Transportation, DART
Exeter Health Resources
Endowment for Health
NH Charitable Foundation
City of Nashua, Citizen's Advisory Commission
United Way of Greater Nashua
Nashua Rotary West
Reach Out and Read National Center
Northeast Delta Dental
United Way of the Greater Seacoast

Private Foundations Area churches, clubs, and businesses Individual donations

The following Cities and Towns: Atkinson, Auburn, Barrington, Brentwood, Brookline Candia, Danville, Deerfield, Durham, East Kingston, Epping, Exeter, Fremont, Greenville, Hampstead, Hampton, Hampton Falls, Hollis, Hudson, Kingston, Lee, Merrimack, Newfields, Newmarket, Newton, North Hampton, Northwood, Nottingham, Plaistow, Raymond, Sandown, Seabrook, Stratham, and Wilton

2016 Snapshot

15,270 Patients

996
Homeless Patients

6,554
Senior Transportation Rides

6,554
or Transportation
Rides

3,416

Earn less than

Interpretation 275
Babies Delivered

Patients Needing

73%

\$23,540 per year

Household Income as % of Federal Poverty Guidelines



Household Income as % of Federal Poverty Guidelines



- 100% and below ■ 101-150% ■ 151-200%
- Over 200%

57,978 Patient Visits

Meeting & Exceeding our Clinical Quality Goals

72%

5,197 OB/GYN Visits

1,545 Behavioral Health Visits

5,610 Diabetes Visits

663 Case Management Visits

1,319 Dental Screenings

Data Source: HRSA UDS Report 2016

6% Low Birth Weight Babies Goal: Less than 7.5% born weighing below 5 lbs. 8 oz.

Asthma Management

Goal: 82% of asthma
patients on controller
medications

Hypertension Management Goal: 72% hypertension patients with BP <140/90

LAMPREY
HEALTH CARE
45 years of caring

FINANCIAL STATEMENT

October 1, 2015 - September 30, 2016

Revenue

Fees for Services Provided

Net Patient Service Revenue	\$ 7,282,595
Net 340B Drug Pharmacy Program Revenue	\$ 558,768
Other Patient Related Revenue	\$ 330,521

Government Funding

Federal	\$ 3,669,06
State	\$ 1,240,88
Local	\$ 164,62
Grants and Contributions	\$ 592,97

Miscellaneous

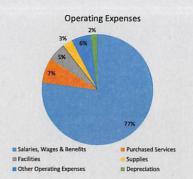
Other Operating	\$	705,150
Interest and Investments	\$	17,911
TOTAL REVENUE	\$15,	032,931



Expense

Salaries, Wages, and Benefits	\$ 10,621,42
Purchased Services	\$ 988,89
Facilities	\$ 718,010
Supplies	\$ 403,801
Other Operating Expenses	\$ 787,909
Depreciation	\$ 259,541
Interest	\$ 64,999
TOTAL EXPENSES	\$ 13,844,55

EXCESS REVENUE OVER EXPENSES \$717,936





Newmarket Center

207 South Main St. Newmarket, NH 03857 (603) 659-3106

Raymond Center

128 Route 27 Raymond, NH 03077 (603) 895-3351

Nashua Center

22 Prospect St. Nashua, NH 03060 (603) 883-1626

Southern NH Area Health Education Center

(603) 895-1514 www.snhahec.org

Seacoast Regional Public Health Network

(603) 244-7360 www.nhphn.org







