Organization's Name: Families First of the Greater Sea	acoast Year Founded: 1995					
Address: 100 Campus Drive, Suite 12, Portsmouth, NH 03801						
Executive Director/ Board Chair: Helen Taft, Linda San	bornTax ID Number: 22-2757341					
Applicant Contact: Margie Wachtel						
Email Address: mwachtel@familiesfirstseacoast.org	Phone: 603-422-8208 ext. 141					
Organization's Mission Statement: To contribute to the health and well-being of the Seacos family services to all, regardless of ability to pay.	ast community by providing a broad range of health and					
	th and family support services to Exeter residents, oral health care including substance abuse treatment, and services are provided right in Exeter, such as health and Dut group at Exeter Parks and Rec, and home visiting.					
% of overall services that goes to Exeter residents:	5.5%					
# of Exeter residents served:	350					
List all geographic area(s) served by organization: Rooman Southern Strafford Cty.	Southern York County					
Exeter equates to about \$14 per Exeter resident expect	te the services Families First provides for about 350 ncomes. The \$5,000 we are requesting from the Town of ted to be served in FY18 (\$5,000 divided by the 350 innual cost of serving Exeter residents is about \$315,000 ent annually.) Thus, our \$5,000 request to the Town of costs Families First to serve Exeter residents. Please need us by continuing your support of Families First.					
\$3,000	¢ ፍ ሰበበ					
2015 - \$3,000 2016 - \$5,000	2017 - \$5,000					
Organization's total projected budget for FY 2018: \$ 6,	700,000 Amount Requested: \$ \$5,000					

Additional Information Required:

Please supply the following items for a complete application to be considered:

- Provide a narrative, not to exceed two pages in size 12 font
 - o Organization's overview
 - o Program's impact on Exeter residents
 - o Program changes and/ or highlights from the past year
- Complete financial statements (Please note: the organization's 990 may be requested)
 - o Operating budget
 - Balance sheet
- **Board of Directors List**
- 2017 Funding recipients must submit an Annual Report prior to consideration of 2018 application

I certify to the best of my knowledge that the information in this proposal reflects accurate data concerning need and estimates of planned/delivered services. The proposal was considered and approved for submission by the agency Board of Directors on August 7, 2017 (date).

By signing this application the undersigned offers and agrees, if the proposal is accepted, to furnish items or services that is quoted. This agreement is subject to final negotiation and acceptance by the Board of Selectmen and the Budget Review Committee and subsequent contract award.

Director's (or Designee) Signature: Date:

Submit no later than September 8, 2017:

Town of Exeter Town Manager 10 Front Street Exeter, NH 03833

Families First Health & Support Center Request to the Town of Exeter | FY 2018 Narrative

Organization Overview

Families First Health and Support Center is the community health center serving the Seacoast region of New Hampshire and is also the oldest family resource center in the state. Our mission is "to contribute to the health and well-being of the Seacoast community by providing a broad range of health and family services to all, regardless of ability to pay."

This broad range of services includes: primary, prenatal and oral health care; behavioral health care, including substance abuse treatment; mobile health and dental services; parenting classes and support groups; family programs; home visiting for families facing challenges; and many supplemental services geared toward people with low incomes, such as care coordination and medication assistance. Our biggest accomplishment over time has been our ability to expand services to address evolving community needs. Most recently, in response to the opioid epidemic, we began offering Medication-Assisted Treatment for addiction and increased availability of substance abuse counseling.

To make our services available regardless of ability to pay, we offer primary, prenatal and dental care on a sliding fee scale if patients are uninsured or underinsured; help people obtain affordable health insurance; provide some mobile health and dental services at little or no cost; and offer home visiting and parenting classes at no cost.

Impact on Exeter Residents

In the fiscal year that ended June 30, 2017, about 350 Exeter residents utilized Families First's services. About 250 of them relied on Families First for medical and/or dental care; about half of these were uninsured and had their care heavily subsidized by Families First. Also, about 125 residents took advantage of the parenting and family programs we offer in Portsmouth, Exeter and other towns. (Some residents used both health and family services.)

Some of the services listed above are provided right in Exeter, including:

- Mobile Health Care for the Homeless: Since June 2013, our mobile Health Care for the Homeless team has been providing a weekly clinic at St. Vincent dePaul Society on Lincoln Street, every Wednesday from noon to 2 p.m. This team provides medical care, social work services, and access to substance abuse counseling. In the fiscal year that ended June 30, 2017, there were 146 visits to this clinic. We also provide two dental clinics at this site each week, one for hygiene, and one with a dentist and dental assistant.
- Family Morning Out: Every Thursday morning from 9:30 to 11 a.m., children ages birth through six and their parents are invited to "Family Morning Out" at Exeter Parks & Rec. This free program is intended to give both children and parents a chance to socialize with their peers, and also to teach parents skills for interacting with, stimulating and

- enjoying their children. In the last fiscal year we held 46 sessions of Family Morning Out in Exeter. An average of 20 people attended each week.
- Home Visiting: Families First home visitors provide individualized, one-on-one support
 for many families living in Exeter, right in their homes. This service is for families facing
 special challenges, such as coping with a child's chronic illness, going through a divorce,
 domestic violence, homelessness and economic stress. Family workers from Families
 First provided home visiting to 12 Exeter families (47 individuals) last year.

In fiscal year 2017, two-thirds of Families First medical and dental patients were living at or below the federal poverty level, and 22% were homeless. Twenty-one percent were uninsured, and 44% were covered by Medicaid (government insurance for people with very low incomes). We need the Town of Exeter's support in order to care for this population, for several reasons:

- We offer a sliding fee scale to the one-fifth of our patients who lack health insurance.
- Nearly all our patients lack dental insurance; we subsidize their care significantly as well.
- We offer our sliding fee scale to *under*insured patients (those who have plans with have high co-pays and/or high deductibles).
- We provide many supports targeted to low-income clients, such as social service coordination, assistance applying for benefits, and child care and transportation to make it easier for clients to use our services. By providing these services, Families First helps reduce the burden on town welfare staff. For many of these services, we receive no reimbursement even when patients have insurance.

Program changes and/or highlights from the past year

Earlier this summer, we opened our first satellite office, in Seabrook. Seabrook has a high percentage of residents with low incomes and has no primary care practices. It is 16 miles from Portsmouth and without a public transportation link. So the new site addresses a major gap in access to health care in our region. We provide primary care, counseling, care coordination, insurance enrollment and family programs in Seabrook. Soon, we will begin offering weekly dental clinics there, using the dental van that is owned by St. Vincent de Paul in Exeter — a great collaboration! This new site increases access to care not only for Seabrook residents, but for other Families First patients, including Exeter residents, who might find it more convenient to make an appointment at that office at times.

In May, Families First announced its intention to merge with Goodwin Community Health, a community health center located in Somersworth. The merger will create a single, regional organization that improves patient care and health outcomes through clinical integration, increases access to care and services, and positions the new organization to meet the demands of a rapidly changing health care system. After becoming one entity, both Families First and Goodwin will continue doing business under their current names and at their current locations. Both will continue to offer all existing programs and services and will help one another expand those services over time.



Please note:

Families First's agency operating budget for fiscal year 2018 has not yet been approved by the Board of Directors. Therefore, we are submitting the operating budget for the fiscal year that ended June 30, 2017.

The Board-approved budget will be available in mid-September. We will forward it to you immediately upon approval.

Families First Health & Support Center Agency Budget (Revised 2/16/2017) FY 2017: July 1, 2016 - June 30, 2017

Į.							
		Seabrook				F	TOTAL DUDGET
REVENUES:	Health Center	Primary Care	Mobile Medical	Mobile Dental	Dental Center	Family Center	TOTAL BUDGET
Patient Fees:	1 400 070	64,095	127,857	23,375	147,803	54,843	1,538,352
Mediciad - NH Medicaid	1,120,379 20,544	64,093	127,007	23,373	22,426	34,043	42,970
Medicaid -ME Medicaid Medicare	276,952	23,172	39,569		22,120		339,693
Private insurance includes Insurance Exchange	194,328	20,462	5,040	1,372	56,346		277,548
Self-pay	162,093	8,949		36,586	213,967	0	428,587
Subtotal Patient Fees:	1,774,296	116,678	179,458	61,333	440,542	54,843	2,627,150
Government / Other Contracts & Funding:							
NH DHHS (Primary Care, Sub. Abuse Trimnt, BCCP)	221,184						221,184
NH DHHS (Health Care for Homeless)			57,562				57,562
NH DHHS (SBIRT)	7,641		8,000				15,641
NH DHHS (Community, School-Based Dental)			,		49,869	470 000	49,869
NH DHHS (DCYF, Partners in Health)						176,932 31,374	176,932 31,374
Healthy Families America (FF is subcontractor)	050.040		432,629	66,311	19,128	31,3/4	1,176,316
U.S. Health Resources and Services Administration	658,248		432,029	00,311	8,500		8,500
Community Development Block Grant (Portsmouth) City of Portsmouth	14,662				0,000		14,662
Other municipal governments	20,950		2,500		0	8,700	32,150
Subtotal Govt. Support:	922,685	<u> </u>	500,691	66,311	77,497	217,006	1,784,190
Grants:			1				
Foundation For Seacoast Health	44,153				71,344	97,003	212,500
Hearst Foundation	75,000				-		75,000
Medironic	25,000					•	25,000
NH Charitable Foundation	-	5,000	15,000			•	20,000
Northeast Delta Dental				8,000			8,000
Citizens Bank			10,000				10,000
CVS Foundation	7,500					-	7,500 4,000
Newman's Own	4,000 8,000		-				8,000
Hesed Foundation	8,000			5,000			5,000
Piscataqua Savings Bank				0,000	5,000		5,000
Provident Bank Bank of America	12,500		5,250				17,750
TD Banknorth	,1,000		3,232		10,000		10,000
Anthem	15,000						15,000
United Way				•		45,198	45,198
Miscellaneous grants	132,815		13,396	10,000	34,623	43,204	234,038
Subtotal Grant Revenue:	323,968	5,000	43,646	23,000	120,967	185,403	701,984
Miles Personner	46,500		850	0	300	13,250	60,900
Misc. Revenue:					0		0
Investment Earnings	0		0	0			
Fundraising:							
Portsmouth Regional Hospital	•		60,000		70,000		130,000
Exeter Hospital		125,000					125,000
Holiday appeal						15,000	15,000
General donations			40,000		054.000	20,000 81,414	60,000 550,000
Major gifts	15,348		198,352	•	254,886 15,000		15,000
					15,000		
Spring appeal	65.000			l .			
Outside benefits	65,000				35,000		65,000
Outside benefits Calendar appeal	65,000 10,000		_		35,000	-	65,000 45,000
Outside benefits Catendar appeal Other contributions	10,000	125,000	298.352		35,000 50,000		65,000 45,000 50,000
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue:	10,000	Transport of Control of the Association of the	a and Supering superior and	Property of Continued and the	35,000 50,000 424,886	116,414	65,000 45,000 50,000 1,055,000
Outside benefits Catendar appeal Other contributions	10,000	246,678	a and Supering superior and	150,644	35,000 50,000		65,000 45,000 50,000
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue:	10,000 90,348 S: 3,157,797	246;678 Seabrook	1,022,997		35,000 50,000 424,886 1,064,192	116,414 586,916	65,000 45,000 50,000 1,055,000
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue:	10,000 90,348 S: 3,157,797 Health Center	246,678 Seabrook Primary Care	1,022,997 Mobile Medical	Mobile Dental	35,000 50,000 424,886 1,064,192 Dental Center	116,414 586,916 Family Center	65,000 45,000 50,000 1,055,000 (6,229,224 TOTAL BUDGET
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages	10,000 90,348 5: 3,157,797 Health Center 2,260,441	246,678 Seabrook Primary Care 91,993	1,022,997 Mobile Medical 647,022	Mobile Dental 77,899	35,000 50,000 424,886 1,064,192 Dental Center 725,297	586)916 Family Center 326,952	65,000 45,000 50,000 1,055,000 (6,229,224 TOTAL BUDGET 4,129,604
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe	10,000 90,348 5: 3,157,797 Health Center 2,260,441 359,554	246;678 Seabrook Primary Care 91,993 15,383	1,022,997 Mobile Medical 647,022 111,622	Mobile Dental 77,899 10,910	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848	116,414 586(916 Family Center 326,952 57,501	65,000 45,000 50,000 1,055,000 (6)229,224 TOTAL BUDGET 4,129,604 669,818
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel:	10,000 90,348 S: 3,157,797 Health Center 2,260,441 359,554 2,619,995	246;678 Seabrook Primary Care 91,993 15,383 107,376	1,022,997 Mobile Medical 647,022 111,622 758,644	Mobile Dental 77,899 10,910	35,000 50,000 424,886 1,064,192 Dental Center 725,297 114,848 840,145	116,414 586,916 Family Center 326,952 57,501 384,453	65,000 45,000 50,000 1,055,000 (6)229,224 TOTAL BUDGET 4,129,604 669,818
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies	10,000 90,348 S: 3,157,797 Health Center 2,260,441 359,554 2,519,995 18,084	245,678 Seabrook Primary Care 91,993 15,383 107,376 3,000	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327	Mobile Dental 77,899 10,910 88,809	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848	116,414 586,916 Family Center 326,952 57,501 384,453 5,592	65,000 45,000 50,000 1,055,000 1,055,000 4,129,604 669,818 4,799,422 35,022
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment	10,000 90,348 S: 3,157,797 Health Center 2,260,441 359,554 2,619,998 18,084 14,519	245;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000	1,022,597 Mobile Medical 647,022 111,622 758,644 4,327 9,402	Mobile Dental 77,899 10,910 88,809	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019	116,414 586,916 Family Center 326,952 57,501 384,553 5,592 2,679	65,000 45,000 50,000 1,055,000 1,055,000 4,129,604 669,818 4,799,422 35,022 45,866 42,664
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUE PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing	10,000 90,348 S: 3,157,797 Health Center 2,260,441 359,554 2,519,995 18,084	245;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000	1,022,597 Mobile Medical 647,022 111,622 758,644 4,327 9,402	Mobile Dental 77,899 10,910 88,809	35,000 50,000 424,886 1,064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391	116,414 .585,916 Family Center .326,952 .57.501 .384,453 .5.592 .2,679 .3,594	65,000 45,000 50,000 1,055,000 1,055,000 4,129,604 669,818 4,799,422 35,022 45,866 42,664
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense	10,000 90,348 S: 3,157,797 Health Center 2,260,441 359,554 2,619,998 18,084 14,519	245;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000	Mobile Dental 77,899 10,910 88,809	35,000 50,000 424,886 1;064;192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391	116,414 .586,1916 Family Center .326,952 .57,501 .384,453 .5,592 .2,679 .3,594	65,000 45,000 50,000 1,055,000 1,055,000 4,129,604 669,818 4,799,422 35,022 45,866 42,664 19,000
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone	10,000 90,348 90,348 S: 3,157,797 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559	245;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000	1,022,597 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317	Mobile Dental 77,899 10,910 88,809 - 2,550	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 - 1,292 4,004	116,414 586,916 Family Center 326,952 57,501 384,453 5,592 2,679 3,594 6,179	65,000 45,000 50,000 1,055,000 1,055,000 4,129,604 669,818 4,799,422 35,022 45,866 19,000 23,614 18,526
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense	10,000 90,348 90,348 13,157,797 Health Center 2,260,441 359,554 2,619,999 18,084 14,519 15,559 7,952 11,836 52,568	245;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 884 375	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108	Mobile Dental 77,899 10,910 88,809	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 1,292 4,004 20,696	116,414 686,916 Family Center 326,952 57,501 384,453 5,592 2,679 3,594 6,179 1,996 4,457	65,000 45,000 50,000 1,055,000 1,055,000 1,055,000 4,129,604 669,818 4,799,422 35,022 45,866 42,664 19,000 23,614 18,528 101,576
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage	10,000 90,348 90,348 10,000 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559 7,952 11,836 52,566 10,456	245;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 884 3,755 1,750	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,414	Mobile Dental 77,899 10,910 88,809	35,000 50,000 424,886 1,064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 1,292 4,004 20,696 3,869	116,414 58851916 Family Center 326,952 57,501 384,453 5,592 2,679 3,594 6,179 1,996 4,457	65,000 45,000 50,000 1,055,000 1,055,000 2,0529,222 TOTAL BUDGET 4,129,604 669,818 4,799,422 35,022 45,866 42,664 19,000 23,614 18,532 101,576 18,533
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing	10,000 90,348 90,348 S: 3,157,797 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559 7,952 11,836 52,565 10,456 7,968	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 884 375 1,750	1,022,597 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,2414 2,163	Mobile Dental 77,899 10,910 88,809 - 2,550	35,000 50,000 424,886 1;064;192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 	116,414 .585,916 Family Center 326,952 57,501 384,453 5,592 2,679 3,594 6,179 1,996 4,457 1,794	65,000 45,000 50,000 50,000 1,055,000 1,055,000 4,129,604 669,818 4,799,422 35,022 45,866 42,664 19,000 23,614 18,526 101,576 18,533
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies	10,000 90,348 S: 3,157,797 Health Center 2,260,441 359,554 2,619,998 18,084 14,519 15,559 7,952 11,836 52,565 10,456 7,968 63,000	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 884 375 1,750	1,022,597 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,2414 2,163	Mobile Dental 77,899 10,910 88,809 - 2,550	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 - 1,292 4,004 20,696 3,869 2,399 35,000	116,414 586,916 Family Center 326,952 57,501 384,453 5,592 2,679 3,594 6,179 1,996 4,457 1,794 1,120	65,000 45,000 50,000 1,055,000 1,055,000 1,055,000 2,000 4,129,604 669,818 4,799,422 35,022 45,866 42,664 19,000 23,614 18,528 101,576 18,538 13,658 122,178
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Printing Medical/Dental Supplies Lab Fees	10,000 90,348 90,348 10,000 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559 7,952 11,836 52,565 10,456 7,968 63,000	245;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 8884 375 1,750	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,414 2,163	Mobile Dental 77,899 10,910 88,809 - 2,550	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 1,292 4,004 20,696 3,869 2,399 35,000 42,450	116,414 586916 Family Center 326,952 57,501 384,453 5,592 2,679 3,594 6,179 1,996 4,457 1,794 1,120	65,000 45,000 50,000 1,055,000 1,055,000 1,055,000 4,129,604 669,818 4,799,422 35,022 45,866 42,664 19,000 23,614 18,522 101,576 18,533 13,655 122,176 42,456
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies Lab Fees Physician/Dentist Services	10,000 90,348 90,348 10,000 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559 11,836 52,566 10,456 7,966 63,000 95,452	245;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 1,000 2,778	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,414 2,163 12,730 60,000	Mobile Dental 77,899 10,910 88,809 - 2,550 - - - 8,670 6,000	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 1,292 4,004 20,696 3,869 2,399 35,000 42,459 2,500	116,414 58851916 Family Center 326,952 57,501 384,453 5,592 2,679 3,594 6,179 1,994 4,457 1,794 1,120	65,000 45,000 50,000 50,000 1,055,000 1,055,000 4,129,604 669,814 4,799,422 35,022 45,864 19,000 23,614 18,522 101,576 18,533 13,656 122,178 42,456
Outside benefits Catendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies Lab Fees Physician/Dentist Services Occupancy	10,000 90,348 90,348 10,000 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559 7,952 11,836 52,566 10,456 7,968 63,000 95,452 75,283	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 884 375 1,750	1,022,597 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,2414 2,163 12,730 60,000 6,118	Mobile Dental 77,899 10,910 88,809 - 2,550 - - - 8,670 - 6,000	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 1,292 4,004 20,696 3,869 2,399 35,000 42,450	116,414 .585,916 Family Center 326,952 57,501 384,453 5,592 2,679 3,594 6,179 1,996 4,457 1,794 1,120	65,000 45,000 50,000 50,000 1,055,000 1,055,000 4,129,224 TOTAL BUDGET 4,129,604 669,818 4,799,422 35,022 45,866 42,654 19,000 23,614 18,528 101,576 18,535 13,656 112,176 42,455 163,952
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies Lab Fees Physician/Dentist Services Occupancy Insurances	10,000 90,348 90,348 13,1574797 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 884 375 1,750 2,778	1,022,597 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,2414 2,163 12,730 60,000 6,118	Mobile Dental 77,899 10,910 88,809 - 2,550 - - - 8,670 - 6,000	35,000 50,000 424,886 1;064;192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 	116,414 .686,916 Family Center 326,952 57,501 384,453 5,592 2,679 3,594 6,179 1,996 4,457 1,794 1,120 54,087 2,116	65,000 45,000 50,000 1,055,000 1,055,000 1,055,000 4,129,604 669,818 4,799,422 35,022 45,866 42,664 19,000 23,614 18,522 101,576 18,533 13,655 122,177 42,450 163,952 151,883 31,922 32,16
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies Lab Fees Physician/Dentist Services Occupancy Insurances Professional Services	10,000 90,348 90,348 10,000 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559 7,952 11,836 52,566 10,456 7,968 63,000 95,452 75,283	245;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 8844 375 1,750 2,778	1,022,597 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,414 2,163 12,730 60,000 6,118 10,804	Mobile Dental 77,899 10,910 88,809 - 2,550	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 1,292 4,004 20,696 3,869 2,399 35,000 42,459 2,500 13,389 3,852 5,847 1,583	116,414 58851916 Family Center 326,952 57,501 384,453 5,592 2,679 3,594 6,179 1,994 1,120 54,087 2,118 3,110 178	65,000 45,000 50,000 50,000 1,055,000 1,055,000 1,055,000 4,129,604 669,818 4,799,422 35,022 45,866 42,664 19,000 23,614 18,522 101,575 118,533 13,650 122,177 42,450 163,955 151,883 31,922 32,161 6,000
Outside benefits Catendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Cepital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies Lab Fees Physician/Dentist Services Occupancy Insurances	10,000 90,348 90,348 10,000 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559 7,952 11,836 52,565 10,456 7,968 63,000 95,452 75,293 13,344 17,633	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 1,000 1,000 2,778 2,778 3,000 1,000	1,022,597 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,414 2,163 112,730 60,000 6,118 10,804 5,571 512 4,057	Mobile Dental 77,899 10,910 88,809 2,550 8,670 - 6,000	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 - 1,292 4,004 20,696 3,869 2,399 35,000 42,450 2,500 13,389 3,852 5,847 1,583 3,448	116,414 .585,916 Family Center 326,952 57,501 384,453 5,592 2,679 3,594 6,179 1,996 4,457 1,794 1,120 54,087 2,116 3,110 178	65,000 45,000 50,000 1,055,000 1,055,000 1,055,000 4,129,604 669,811 4,799,42: 35,02: 45,866 42,665 19,000 23,814 18,522 101,577 18,53: 13,651 122,177 42,451 163,95: 151,88: 31,92: 32,186 6,000 28,477
Outside benefits Catendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies Lab Fees Physician/Dentist Services Occupancy Insurances Professional Services Bank Fees / Interest	10,000 90,348 90,348 10,000 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559 7,952 11,836 52,566 10,456 7,9662 63,000 95,452 75,293 13,344 17,633 3,722 17,722	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 884 375 1,750 2,778 3,000 1,000	1,022,597 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,414 2,163 12,730 60,000 6,118 10,804 5,571 512 0 4,057	Mobile Dental 77,899 10,910 88,809 - 2,550 8,670 - 6,000	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 	116,414 .686)916 Family Center 326,952 57,501 384,453 5,592 2,679 3,594 6,179 1,996 4,457 1,794 1,120 54,087 2,116 3,110 178 989 989 1,355	65,000 45,000 50,000 1,055,000 1,055,000 1,055,000 4,129,604 669,818 4,799,423 35,022 45,866 42,664 19,000 23,614 18,528 101,574 18,533 13,651 122,174 42,451 163,955 161,883 31,92 32,166 6,000 28,474
Outside benefits Catendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies Lab Fees Physician/Dentist Services Occupancy Insurances Professional Services Bank Fees / Interest Dues / Memberships / Licenses	10,000 90,348 90,348 10,000 Health Center 2,260,441 359,554 2,619,995 13,084 14,519 15,559 7,952 11,836 52,565 10,456 7,968 63,000 95,452 75,293 13,344 17,633 3,726 17,726 9,903 76,238	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 884 375 1,750 2,778 3,000 1,000	1,022,597 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,414 2,163 112,730 60,000 6,118 10,804 5,571 512 4,057	Mobile Dental 77,899 10,910 88,809 - 2,550 8,670 - 6,000	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 1,292 4,004 20,696 3,869 2,399 35,000 42,450 2,500 13,389 3,852 5,847 1,583 3,448 4,655 3,448 4,655 3,275	116,414 .588i916 Family Center .326,952 .57,501 .384,453 .5,592 .2,679 .3,594 .6,179 .1,199 .4,457 .1,794 .1,120 .54,087 .2,118 .3,110 .178 .989 .1,355 .49,558	65,000 45,000 50,000 1,055,000 1,055,000 1,055,000 4,129,604 669,818 4,799,422 35,022 45,866 42,664 19,000 23,614 18,522 101,576 18,533 13,655 122,177 42,455 163,952 151,883 31,922 32,166 6,000 28,477 22,900
Outside benefits Catendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies Lab Fees Physician/Dentist Services Occupancy Insurances Professional Services Bank Fees / Interest Dues / Memberships / Licenses Training / Publications Contracted Services Contracted Services Contracted Services Contracted Services Contracted Services Contracted Services	10,000 90,348 90,348 10,000 90,348 14,519 18,084 14,519 15,559 11,838 52,566 10,456 7,962 63,000 95,452 75,293 13,348 17,633 3,728 17,720 9,903 76,238	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 884 375 1,750 2,778 3,000 1,000	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 22,108 2,414 2,163 12,730 60,000 6,118 10,804 5,571 512 0 4,057 6,489 4,922	Mobile Dental 77,899 10,910 88,809 - 2,550 8,670 6,000	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 1,292 4,004 20,696 3,869 2,399 35,000 42,459 2,500 13,389 3,852 5,847 1,583 3,448 4,655 3,275	116,414 .5885916 Family Center .326,952 .57,501 .384,453 .5,592 .2,679 .3,594 .6,179 .1,994 .1,120 .54,087 .2,118 .3,110 .178 .989 .1,355 .4,955 .4,955	65,000 45,000 50,000 50,000 1,055,000 1,055,000 1,055,000 4,129,60 669,811 4,799,42: 35,02: 45,861 42,66- 19,000 23,61- 18,52: 101,57: 18,52: 13,65: 13,65: 13,95: 151,88: 31,92: 32,16: 6,000 26,47: 22,900
Outside benefits Catendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies Lab Fees Physician/Dentist Services Occupancy Insurances Professional Services Bank Fees / Interest Dues / Memberships / Licenses Training / Publications Contracted Services Citent Flex Funds Program/Department Expenses	10,000 90,348 90,348 S: 3,157,797 Health Center 2,260,441 359,554 2,619,998 18,084 14,519 15,559	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 1,000 1,000 2,778 3,000 1,	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,414 2,163 112,730 60,000 6,118 10,804 5,571 512 4,057 1,4057 1,6489 4,922	Mobile Dental 77,899 10,910 88,809	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 - 1,292 4,004 20,696 3,869 2,399 35,000 42,450 2,599 3,852 5,847 1,592 4,044 4,045 5,847 1,592 1	116,414 .585,916 Family Center 326,952 57,501 384,453 5,592 2,679 3,594 6,179 1,996 4,457 1,794 1,120 54,087 2,116 3,110 178 989 1,355 49,558 20,000 25,826	65,000 45,000 50,000 50,000 1,055,000 1,055,000 1,055,000 4,129,504 669,811 4,799,42: 35,02: 45,860 42,665 19,000 23,814 18,521 101,577 18,533 13,651 122,177 42,451 163,95: 161,881 31,92: 32,186 6,000 26,477 22,900 133,930
Outside benefits Catendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies Lab Fees Physician/Dentist Services Occupancy Insurances Professional Services Bank Fees / Interest Dues / Memberships / Licenses Training / Publications Contracted Services Citent Flex Funds Program/Department Expenses Travel/Conferences	10,000 90,348 90,348 S: 3,1574797 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 884 375 1,750 2,778 3,000 1,000	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,414 2,163 12,730 6,000 6,118 10,804 5,571 512 0 4,057 6,489 4,922	Mobile Dental 77,899 10,910 88,809 2,550 8,670 - 6,000 5,300 2,300	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 	116,414	65,000 45,000 50,000 1,055,000 1,055,000 1,055,000 4,129,60 669,811 4,799,42 35,02: 45,866 42,66 19,000 23,811 18,52: 101,57: 18,53: 13,65: 122,17: 42,45: 163,95: 151,88 31,92 32,16 6,000 26,47 22,90 133,99 20,00 135,37
Outside benefits Catendar appeal Other contributions Subtotal Fundraising Revenue: Intervenue: Interv	10,000 90,348 90,348 10,000 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559 7,952 11,836 52,565 10,456 7,968 63,000 95,452 75,293 13,344 17,633 3,725 17,726 9,900 76,235 79,455 5,355 2,920	245;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 2,778 2,778 3,000 1,000 1,000 2,778 3,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,414 2,163 12,730 60,000 6,118 10,804 5,5571 512 4,057 6,489 4,922 12,0844 12,0844 12,1630	Mobile Dental 77,899 10,910 88,809 - 2,550	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 1,292 4,004 20,696 3,869 2,399 35,000 42,450 2,500 13,389 3,852 5,847 1,583 3,448 4,655 3,275 11,687 2,019 278	116,414 .588i916 Family Center .326,952 .57,501 .384,453 .5,592 .2,679 .3,594 .6,179 .1,996 .4,457 .1,794 .1,120 .54,087 .2,116 .3,110 .178 .989 .1,355 .49,558 .20,000 .25,826 .13,503 .138	65,000 45,000 50,000 50,000 1,055,000 1,055,000 1,055,000 4,129,60 669,811 4,799,42: 35,02: 45,860 42,565 19,000 23,81: 18,52: 101,57: 18,53: 13,85: 122,17: 42,45: 163,95: 151,88: 31,92: 32,18: 6,00 26,47: 22,399 23,00 135,37: 46,49
Outside benefits Catendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies Lab Fees Physician/Dentist Services Occupancy Insurances Professional Services Bank Fees / Interest Dues / Memberships / Licenses Training / Publications Contracted Services Collent Flex Funds Program/Department Expenses Travel/Conferences Recruitment Bed debt expense	10,000 90,348 90,348 10,000 Health Center 2,260,441 359,554 2,519,995 18,084 14,519 15,559	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 884 375 1,750 2,778 3,000 1,000	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 22,108 2,414 2,163 112,730 60,000 6,118 10,804 5,571 512 0 4,057 6,489 4,922 0 12,6844 0 20,844	Mobile Dental 77,899 10,910 88,809 - 2,550 8,670 6,000 800	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 1,292 4,004 20,696 3,869 2,399 35,000 42,459 2,500 13,389 3,852 5,847 1,583 3,448 4,655 3,275 11,687 2,019 2,288 15,000	116,414 .5885916 Family Center .326,952 .57,501 .384,453 .5,592 .2,679 .3,594 .6,179 .1,994 .1,120 .54,037 .2,116 .3,110 .178 .989 .1,355 .49,558 .20,000 .25,826 .13,503	65,000 45,000 50,000 50,000 1,055,000 1,055,000 4,129,60- 669,811 4,799,42: 35,02: 45,860 42,66- 19,000 23,61- 18,52: 101,57: 18,53: 13,65: 122,17: 42,45: 163,95: 151,88: 31,92: 32,16: 6,00 26,47 22,90 133,99 20,90 135,37 46,49 4,85 74,52
Outside benefits Catendar appeal Other contributions Subtotal Fundraising Revenue: TOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies Lab Fees Physician/Dentist Services Occupancy Insurances Professional Services Bank Fees / Interest Dues / Memberships / Licenses Training / Publications Contracted Services Citent Flex Funds Program/Department Expenses Travel/Conferences Recruitment Bed debt expense Advertising	10,000 90,348 90,348 10,000 Health Center 2,260,441 359,554 2,619,998 18,084 14,519 15,559	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 1,000 1,000 2,778 3,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,414 2,163 112,730 60,000 6,118 10,804 5,571 512 4,057 0,6,489 4,922 112,606 0,000 120,844 514 20,546 5,188	Mobile Dental 77,899 10,910 88,809	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 - 1,292 4,004 20,696 3,869 2,399 35,000 42,450 2,500 13,389 3,852 5,847 1,583 3,448 4,655 3,275 - 11,687 2,019 278 11,000 5,445	116,414	65,000 45,000 45,000 50,000 1,055,000 1,055,000 1,055,000 4,129,50- 669,811 4,799,42 35,02 45,866 42,56- 19,000 23,81- 18,52 101,57- 18,53 13,65 122,17- 42,45 163,95 151,88 31,92 32,18 6,00 26,47 22,90 133,90 20,40 135,37 46,49 4,85 74,52 29,42
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: FOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies Lab Fees Physician/Dentist Services Occupancy Insurances Professional Services Bank Fees / Interest Dues / Memberships / Licenses Training / Publications Contracted Services Citent Fiex Funds Program/Department Expenses Travel/Conferences Recruitment Bed debt expense Advertising Depreciation	10,000 90,348 \$: 3,1574797 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 884 375 1,750 2,778 3,000 1,000	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,570 19,000 7,307 317 22,108 2,414 2,163 112,730	Mobile Dental 77,899 10,910 88,809	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 1,292 4,004 20,696 3,869 2,399 35,000 42,459 2,500 13,389 3,852 5,847 1,583 3,448 4,655 3,275 11,687 2,019 2,288 15,000	116,414	65,000 45,000 50,000 50,000 1,055,000 1,055,000 1,055,000 1,055,000 2,000 23,614 18,526 19,000 23,614 18,526 101,576 18,536 122,176 42,456 163,952 151,887 31,92* 32,16* 6,000; 23,909 20,000 135,374 46,496 4,856 74,522 29,42*
Outside benefits Catendar appeal Other contributions Subtotal Fundraising Revenue: Intervenue: Interv	10,000 90,348 90,348 10,000 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559 7,952 11,836 52,565 10,456 7,968 63,000 95,452 75,293 13,344 17,633 3,725 17,726 9,900 76,235 2,920 33,721 16,075 11,488 7,916	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 2,778 3,000 1,000 3,000 1	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,5670 19,000 7,307 317 22,108 2,414 2,163 12,730 60,000 6,118 10,804 5,571 512 0,4,057 6,489 4,922 1,2,684 1,2,686 1,2,	Mobile Dental 77,899 10,910 88,809 - 2,550 8,670 - 6,000 800 - 5,300 2,300 5,250	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 1,292 4,004 20,696 3,869 2,399 35,000 42,450 2,500 13,389 3,852 5,847 1,583 3,448 4,655 3,275 11,687 2,019 278 11,687 2,019 278 11,687 2,019 278 15,000 5,445 18,184 4,655 3,275	116,414 .588i916 Family Center .326,952 .57,501 .384,453 .5,592 .2,679 .3,594 .6,179 .1,120 .1,120 .54,087 .2,116 .3,110 .178 .989 .1,355 .49,558 .20,000 .25,826 .13,503 .138 .2,715 .200 .1,277	65,000 45,000 50,000 50,000 1,055,000 1,055,000 1,055,000 4,129,604 669,814 4,799,422 35,022 45,866 42,664 19,000 23,614 18,522 101,576 118,533 13,656 122,177 42,456 163,955 151,887 31,922 32,167 6,000 26,477 22,900 135,377 46,489 4,855 74,522 29,422 52,044
Outside benefits Calendar appeal Other contributions Subtotal Fundraising Revenue: FOTAL REVENUES PROGRAM EXPENSES: Wages Fringe Total Personnel: Office Supplies Non-Capital Equipment Equipment Maintenance & Leasing Van Expense Telephone Postage Computer Operations Community Health Access Network membership Printing Medical/Dental Supplies Lab Fees Physician/Dentist Services Occupancy Insurances Professional Services Bank Fees / Interest Dues / Memberships / Licenses Training / Publications Contracted Services Client Flex Funds Program/Department Expenses Travel/Conferences Recruitment Bed debt expense Advertising Depreciation	10,000 90,348 \$: 3,1574797 Health Center 2,260,441 359,554 2,619,995 18,084 14,519 15,559	246;678 Seabrook Primary Care 91,993 15,383 107,376 3,000 17,000 1,000 2,778 3,000 1,000 3,000 1	1,022,997 Mobile Medical 647,022 111,622 758,644 4,327 9,402 5,5670 19,000 7,307 317 22,108 2,414 2,163 12,730 60,000 6,118 10,804 5,571 512 0,4,057 6,489 4,922 1,2,684 1,2,686 1,2,	Mobile Dental 77,899 10,910 88,809 - 2,550 8,670 - 6,000 800 - 5,300 2,300 5,250	35,000 50,000 424,886 1;064,192 Dental Center 725,297 114,848 840,145 4,019 2,266 14,391 1,292 4,004 20,696 3,869 2,399 35,000 42,450 2,500 13,389 3,852 5,847 1,583 3,448 4,655 3,275 11,687 2,019 278 11,687 2,019 278 11,687 2,019 278 15,000 5,445 18,184 4,655 3,275	116,414 .588i916 Family Center .326,952 .57,501 .384,453 .5,592 .2,679 .3,594 .6,179 .1,120 .1,120 .54,087 .2,116 .3,110 .178 .989 .1,355 .49,558 .20,000 .25,826 .13,503 .138 .2,715 .200 .1,277	65,000 45,000 45,000 50,000 1,055,000 1,055,000 1,055,000 1,055,000 2,061 4,129,604 669,818 4,799,422 35,022 45,866 42,664 19,000 23,614 18,632 101,576 18,633 13,652 122,178 42,450 163,952 151,887 31,921 32,181 6,002 26,472 22,902 133,994 20,000 135,374 46,491 4,850 74,552 29,421 52,044 14,713 1,429,802

Familes First of the Greater Seacoast Families First Balance Sheet As of 6/30/2017

		Current Month		Previous Month
ASSETS				
Current Assets				
Total Cash & Cash Equivalents		502,916		529,284
TD Bank-Total	94,085		88,548	
Piscataqua Saving-Total	191,219		248,664	
Provident Bank-Total	190,323		164,783	
Eastern Bank	25,000		25,000	
Petty Cash-Total	2,289		2,289	
Board-Designated Fund		44,471		44,297
Cash Held for Bottomline Event		0		0
A/R (Net of Allowance)		358,498		349,471
Grants Receivable		141,072		83,376
Donor Pledges		255,932		283,698
Less Endowment Allowance		(2,000)		(2,000)
Prepaid Expenses		71,699		36,266
Total Current Assets		1,372,588		1,324,392
Non-Current Assets				
Investment in LLC		20,298		20,298
Investments		1,698,611		1,691,289
Property and Equipment				
Equipment and Furnishings		622,615		622,754
Mobile Vans		476,039		476,039
Leasehold Improvements		224,203		224,203
Less Accumulated Depreciation		(747,901)		(738,898)
Total Property and Equipment		574,956		584,098
Total Assets	_	3,666,452		3,620,077
LIABILITIES AND NET ASSETS				
Current Liabilities				
Accounts Payable		187,932		120,035
Patient Deposits		76,773		73,903
Accrued Compensation		410,024		365,973
Deferred Revenue		31,456		45,785
Line of Credit/Overdraft Protection		(0)		0
Total Current Liabilities		706,184		605,696
Net Assets		***		004.00=
Unrestricted Net Assets		994,837		994,837
Board Designated Net Assets		66,360		66,360
Temp. Restricted Net Assets		631,425		631,425
Perm. Restricted Net Assets		1,216,391		1,216,391
Net Surplus/(Deficit)		51,255		105,368
Total Net Assets		2,960,268		3,014,381
Total Liabilities and Net Assets	=	3,666,452		3,620,077

Families First Health and Support Center Board of Directors, 2016-2017

	Final	Nome	Board
	First	Name	Position
1	Linda	Sanborn, CPA	Chair
2	Tom	Newbold	Vice Chair
3	Kristen	Hanley	Secretary
4	Mike	Burke, CPA	Treasurer
5	Karin	Barndollar	
6	Barbara	Henry	_
7	John "Jack"	Jamison	
8	Jo	Jordon	
9	Josephine "Jo"	Lamprey	
10	Patricia	Locuratolo, MD	
11	John	Pelletier	
12	Kerri	Ruggiero	
13	Mary	Schleyer	
14	Kathy	Scheu	
15	Dan	Schwarz, Esq.	
16	Peter	Whitman	