



# River Advisory Committee Pickpocket Dam Update

May 9, 2024

# Agenda

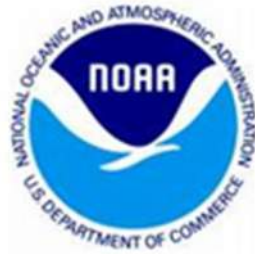
- Discuss next steps
- Questions and comments will be taken at the end of the presentation

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<b>Item</b>	<b>Presenters</b>
Public Works Updates & Feasibility Study Next Steps & Recap	Paul Vlasich, PE Town Engineer & Project Manager
Discuss Permitting, Engineering & Construction Phase	Jacob San Antonio & Pete Walker, VHB
Example Project Photos	Jacob San Antonio & Paul Vlasich
Questions	

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# Feasibility Study Funding



- NHDES & NOAA – New Hampshire Coastal Program – Coastal Resilience Grant
- NHDES – Clean Water State Revolving Fund – Planning Grant (ARPA Funds)

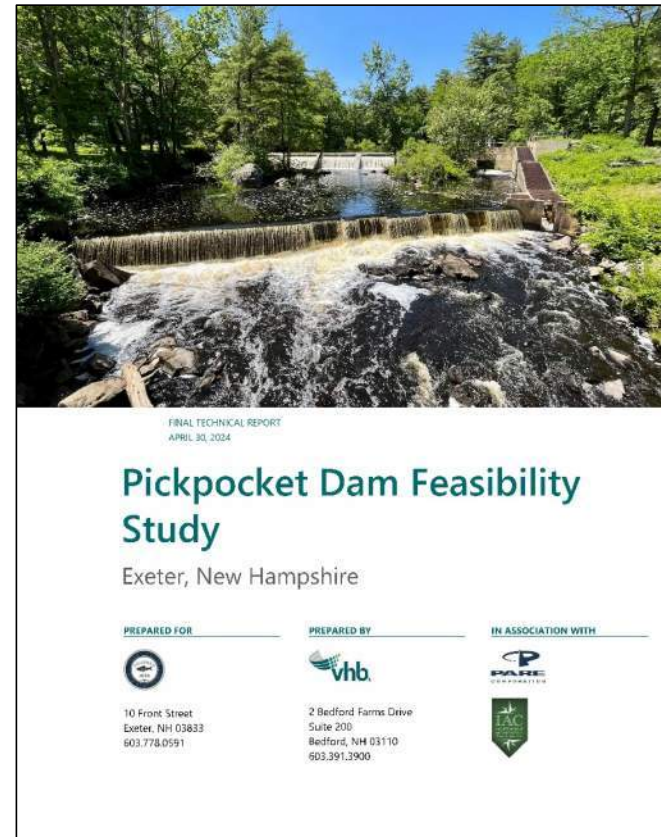
*"This project was funded, in part, by NOAA's Office for Coastal Management under the Coastal Zone Management Act in conjunction with the New Hampshire Department of Environmental Services Coastal Program."*

# Competing Issues and Priorities



# Finalize Feasibility Study Phase

- Feasibility Study completed and posted to Town website
- NHDES Request for Action Deadlines
  - June 1, 2024: Application for reconstruction or removal of the dam
  - December 1, 2027: Construction completed
- Final decision by June 1, 2024



# Hydrologic Analysis

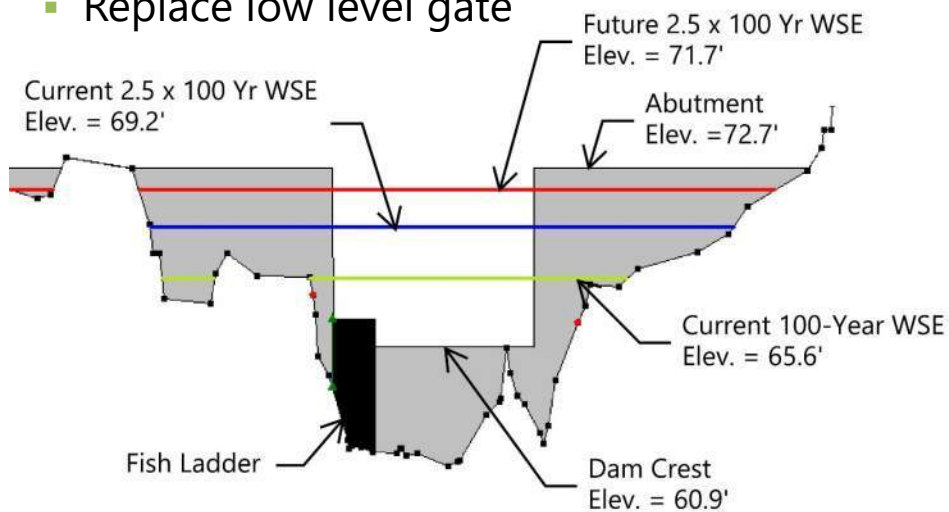
- Current Day Design Flood – 2.5 x 100 Year
- Future Rainfall
  - New Hampshire Coastal Flood Risk Summary
  - 15% Increase on best available rainfall data
  - 49% Increase of Design Flood
- NHDES rulemaking for Env – Wr 100-700
  - 1000 – Year – 13,900 cfs

<b>Design Event</b>	<b>Flow(cfs)</b>
Current Normal Flow	136
Current 2-year	504
Current 50-Year	3,030
Current 100-Year	3,980
Current 2.5 x 100-Year	9,940
Current 1,000-Year	13,900
Future 100-Year	5,940
Future 2.5 x 100-Year	14,900



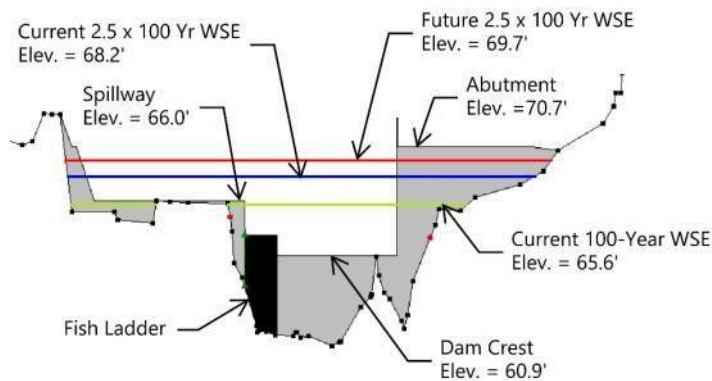
# Alternative 1 – Raise Top of Dam

- Maintain existing spillway discharge structure
- Raise top of dam to contain design storm with 1' of freeboard
- Left & right training walls extended
- **Raise and extend earthen embankments**
- **Replace low level gate**



# Alternative 3 – Auxiliary Spillway

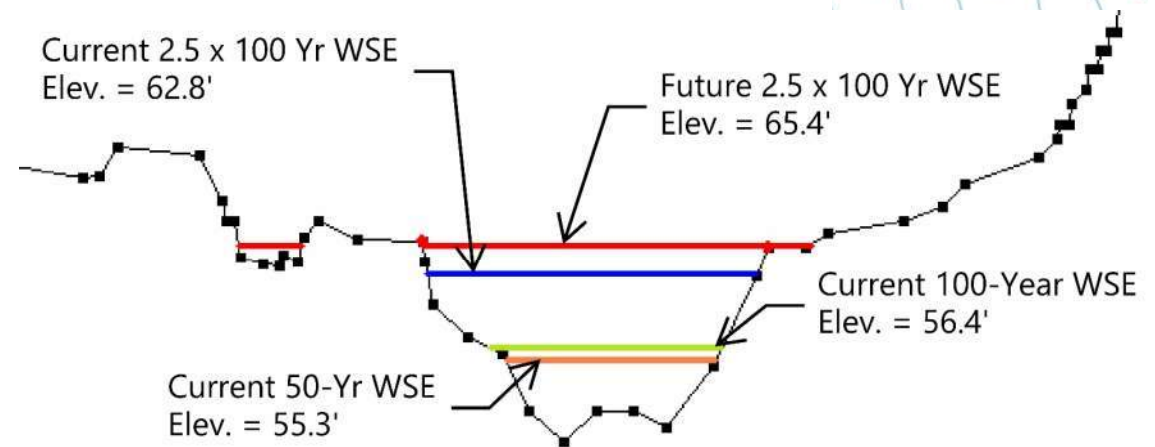
- Construct overflow auxiliary spillway through left abutment
  - Construct containment berm
  - Excavate exit channel
- Maintain existing spillway discharge structure
- Increase height of right training wall
- Construct earthen embankments
- Replace low level gate





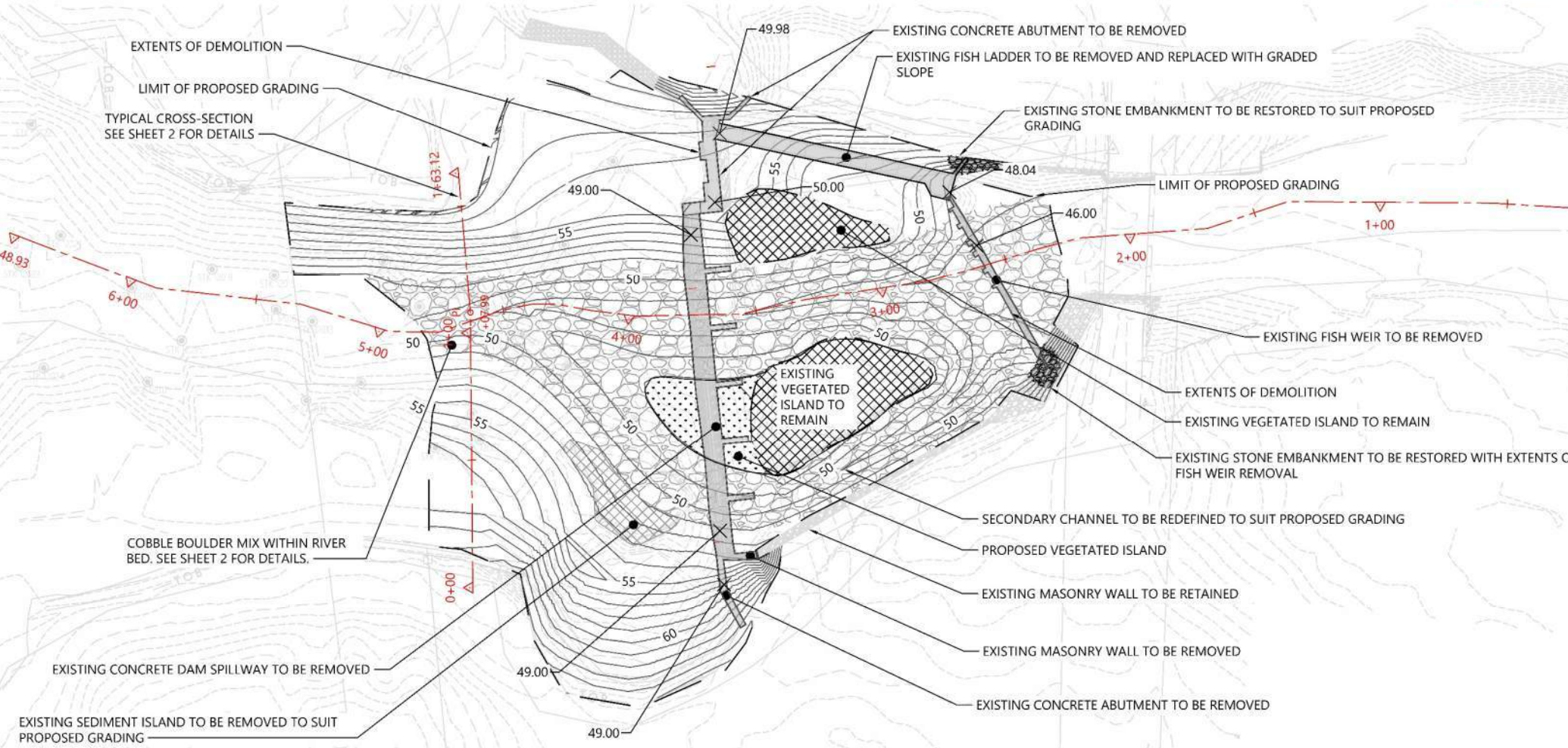
## Alternative 4 – Dam Removal

- Complete demolition and removal of dam, fish ladder, low level gate and associated appurtenances
- Preserve islands downstream of dam
- Reconstruct channel
- Upstream rehabilitation



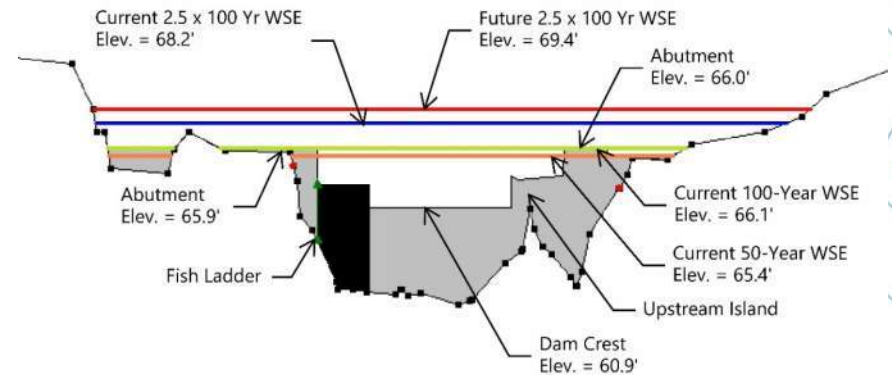
**Figure 2.5-1 - Dam Removal Plan**

Pickpocket Dam Feasibility Study | Brentwood & Exeter, New Hampshire



# Alternative 5 – No Action/Hazard Reduction

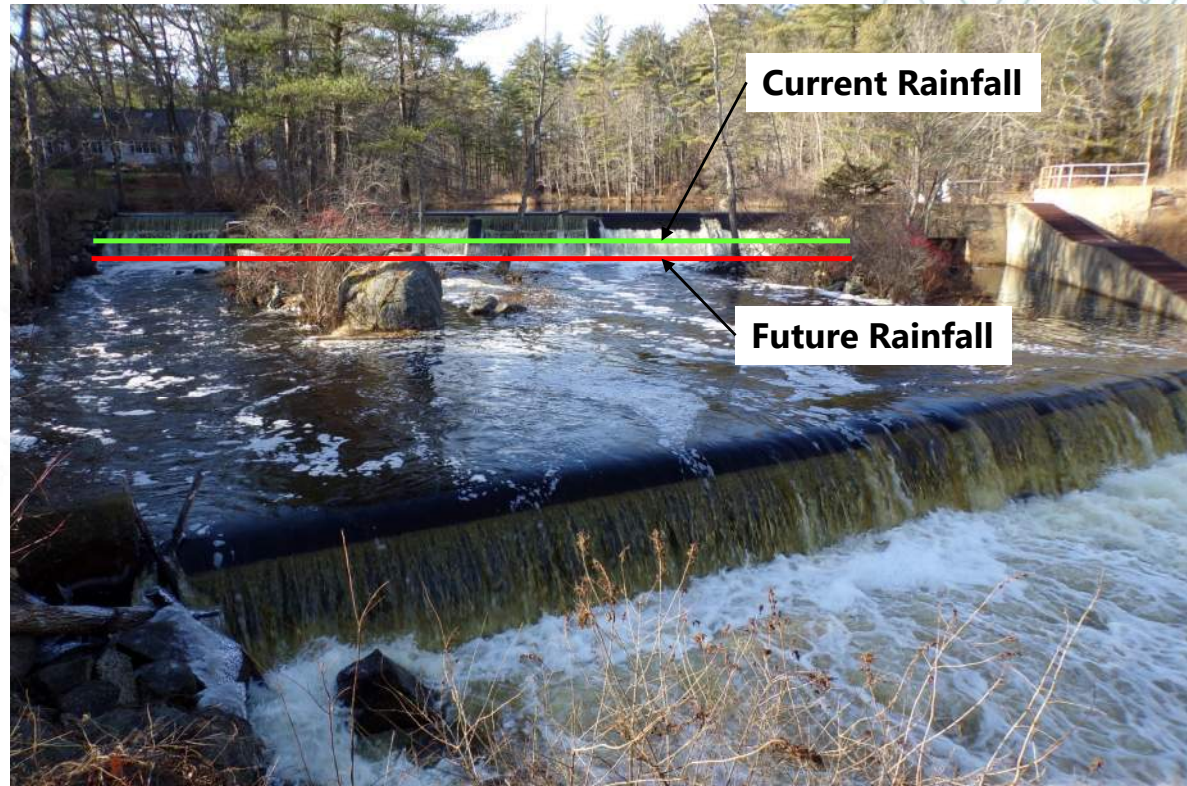
- Probable loss of human life
  - Water levels rising above 1<sup>st</sup> floor greater than 1 foot
- High Hazard - Maintain existing dam
  - In order to reduce hazard classification
    - Purchase impacted residential property (\$544,000)
    - Stabilize manufactured homes (\$80,000)
- Significant Hazard - Overtopping of NH Route 111 (Kingston Rd) – Class II roadway
  - Replace Kingston Road Bridge to reduce hazard classification. More expensive than dam modification
  - \$2,024,200 to raise dam 2 feet including life cycle costs
  - \$2,648,200 including property acquisition/stabilization
- Low Hazard – Existing dam does not meet low-hazard safety requirements



Hazard Class	Discharge Capacity Flood	Water Surface Elevations (Current/Future)	Freeboard (Current/Future)
Low	50-Yr	65.4/NA	0.6/NA
Significant	100-Yr	66.1/67.0	-0.1/-1.0
High	250% of the 100-Yr	68.2/69.4	-2.2/-3.4

## Alternative 6 – Lower Normal Pool

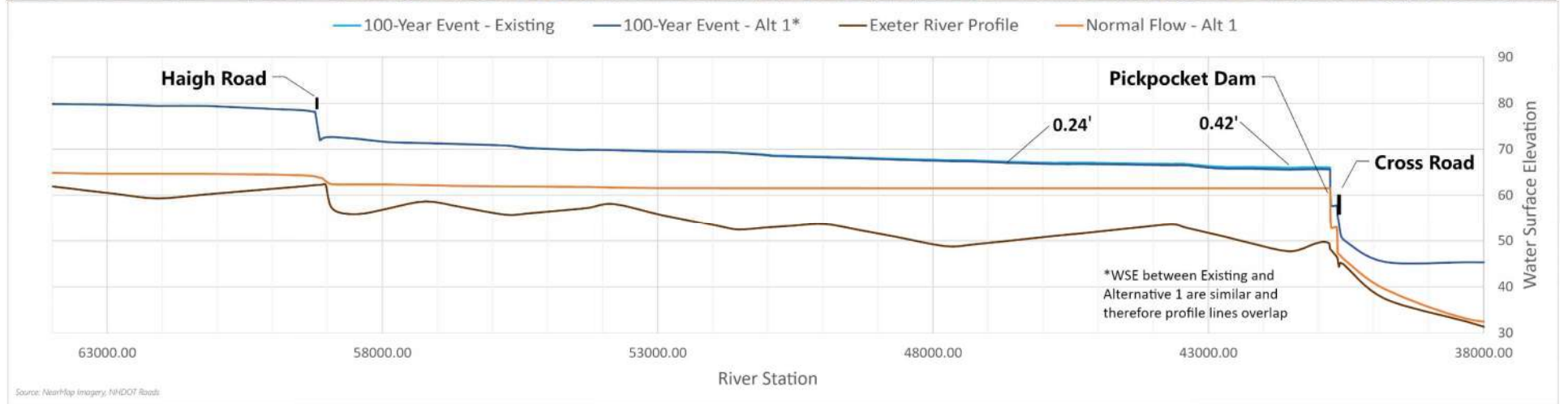
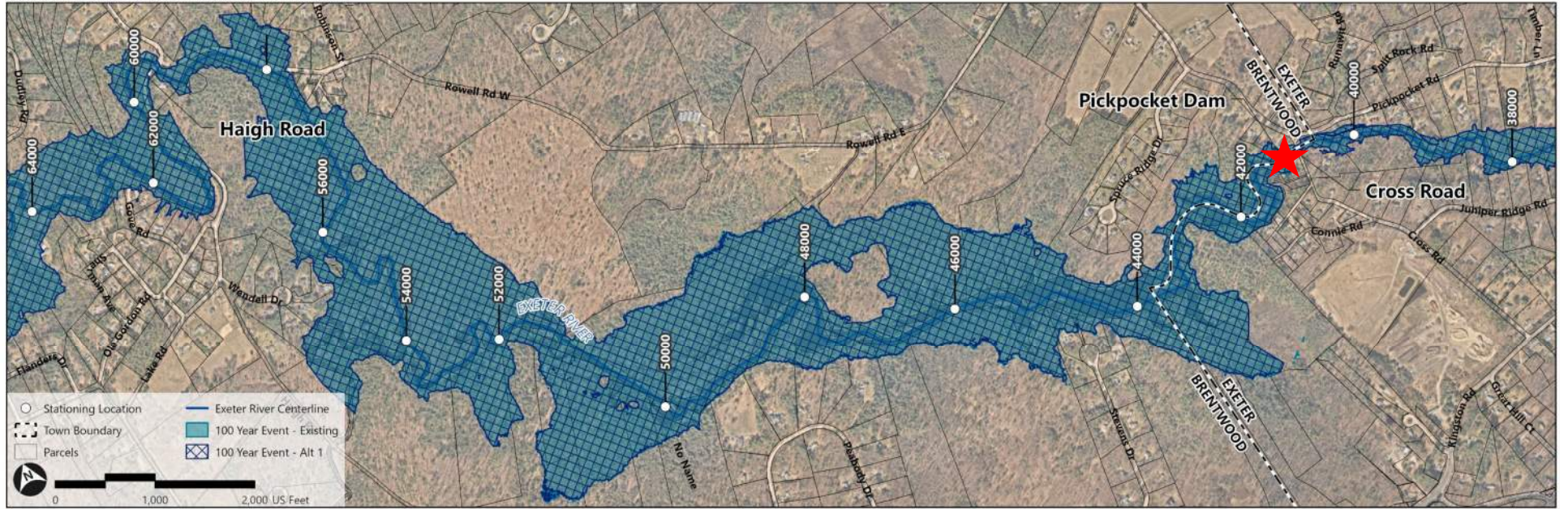
- Selective demolition of the spillway weir
- Replace low-level gate and fish ladder
- Reduced pool levels would have similar impacts as dam removal without the benefits



<b>Design Storm</b>	<b>Spillway Crest Elevation (ft)</b>
Current Spillway	60.9
2.5 X 100 yr (Current Rainfall)	56.5
2.5 X 100 yr (Future Rainfall)	53.9

**Figure 3.2-2: Alternative 1 - Raise Dam 100 Year Water Surface**

Pickpocket Dam | Brentwood and Exeter, New Hampshire



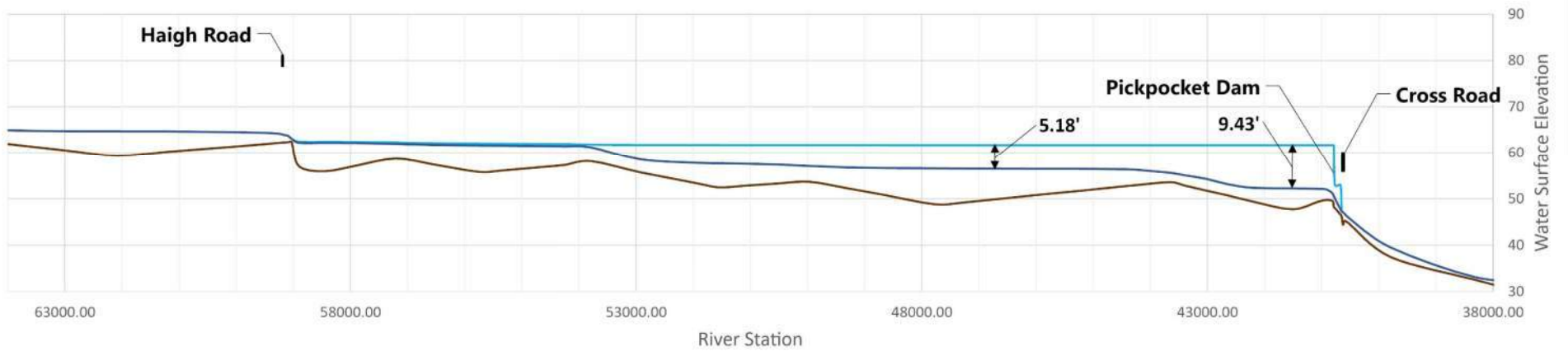
Source: NearMap Imagery, NHDOT Roads

**Figure 3.2-5: Alternative 4 - Dam Removal Normal Flow Water Surface**

Pickpocket Dam | Brentwood and Exeter, New Hampshire

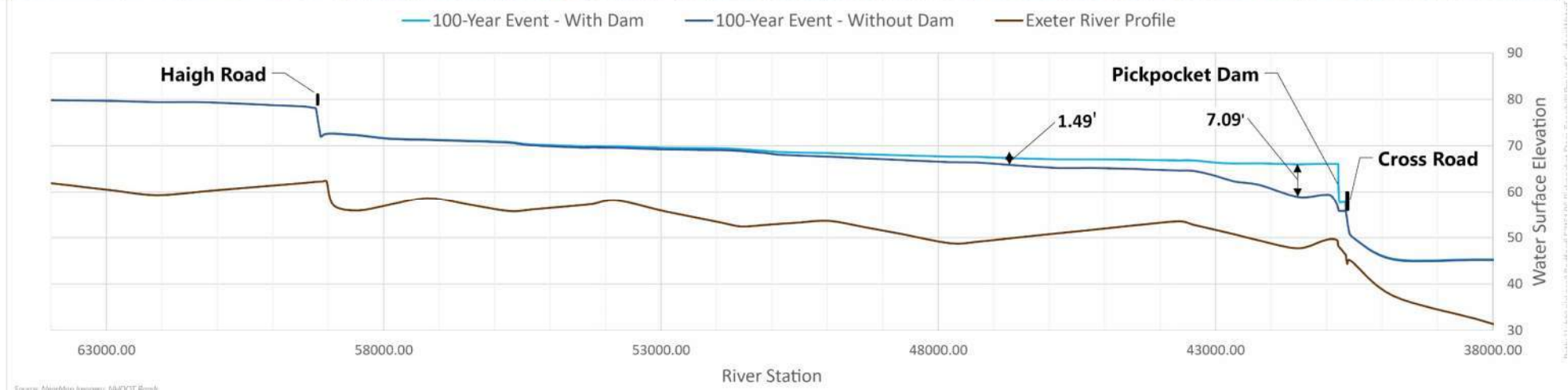
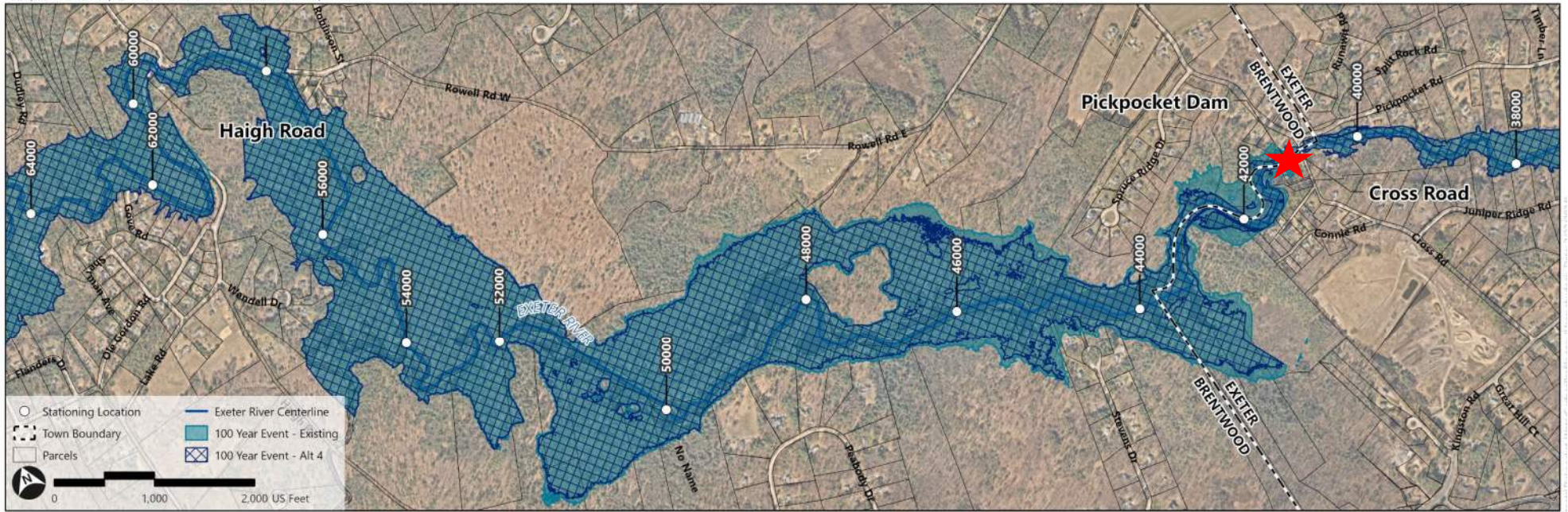


— Normal Flow - With Dam    — Normal Flow - Without Dam    — Exeter River Profile



**Figure 3.2-6: Alternative 4 - Dam Removal 100 Year Water Surface**

Pickpocket Dam | Brentwood and Exeter, New Hampshire



Source: AutoMap by means of MAPCON Desk

# Sediment Sampling Results

- No concentrations of pesticides or PCBs detected in sediment samples
- PAHs and metals detected in all sediment samples
- Arsenic the only contaminant detected in excess of the NHDES EV-600 Soil Remediation Standards
  - Consistent with background, arsenic is a natural occurring component of sediment and bedrock in NH
- The ecological resource risk for contaminants
  - Low - Metals and PAHs in SED-1 through SED-5
  - Moderate - Arsenic in SED-2, SED-4, and SED-5
  - Moderate - PAHs in SED-3 and SED-4

Figure 2: Sampling Plan

Pickpocket Dam | Brentwood and Earle, New Hampshire

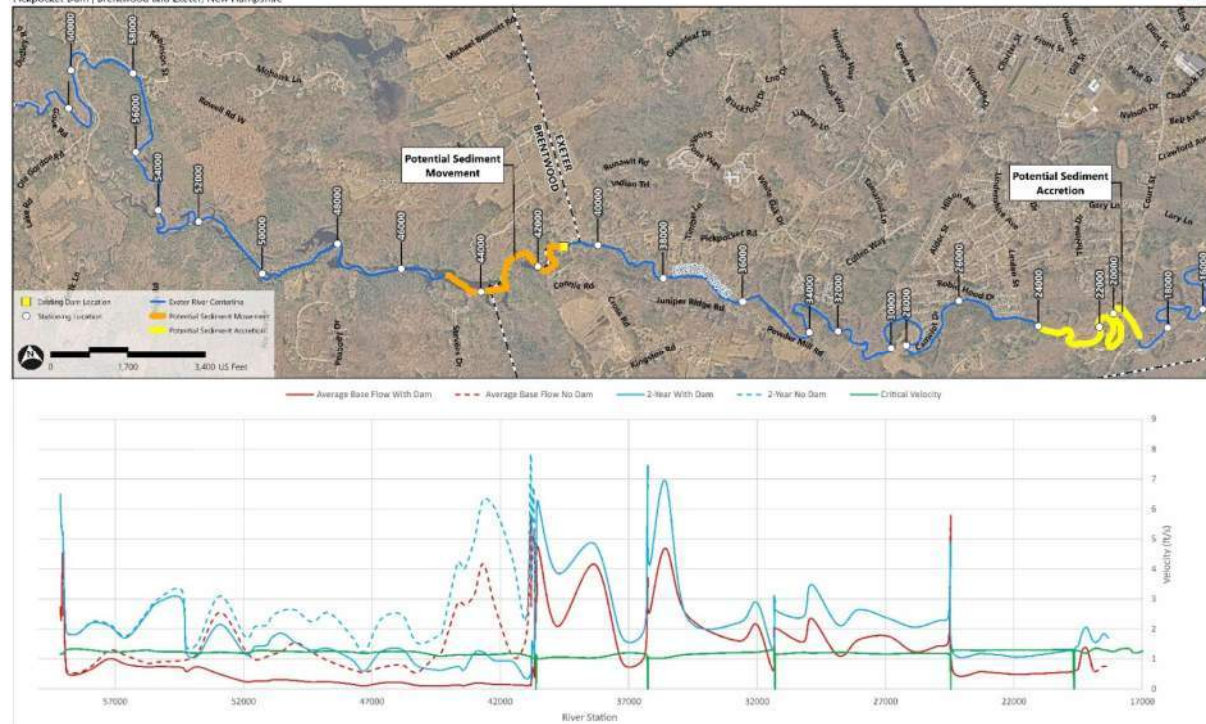




# Sediment Transport

- 3 upstream sediment samples (SED-1, SED-2 & SED-5)
  - Mucky, Fine to very fine sand and silt with trace organic material
- Potential sediment movement 3,700' upstream of dam
- Potential sediment accretion in the Route 108/Court Street Bridge region
- Sediment removed near dam site under Dam Removal
- Controlled drawdown & seeding of exposed banks
- No sediment transport concerns for dam modification

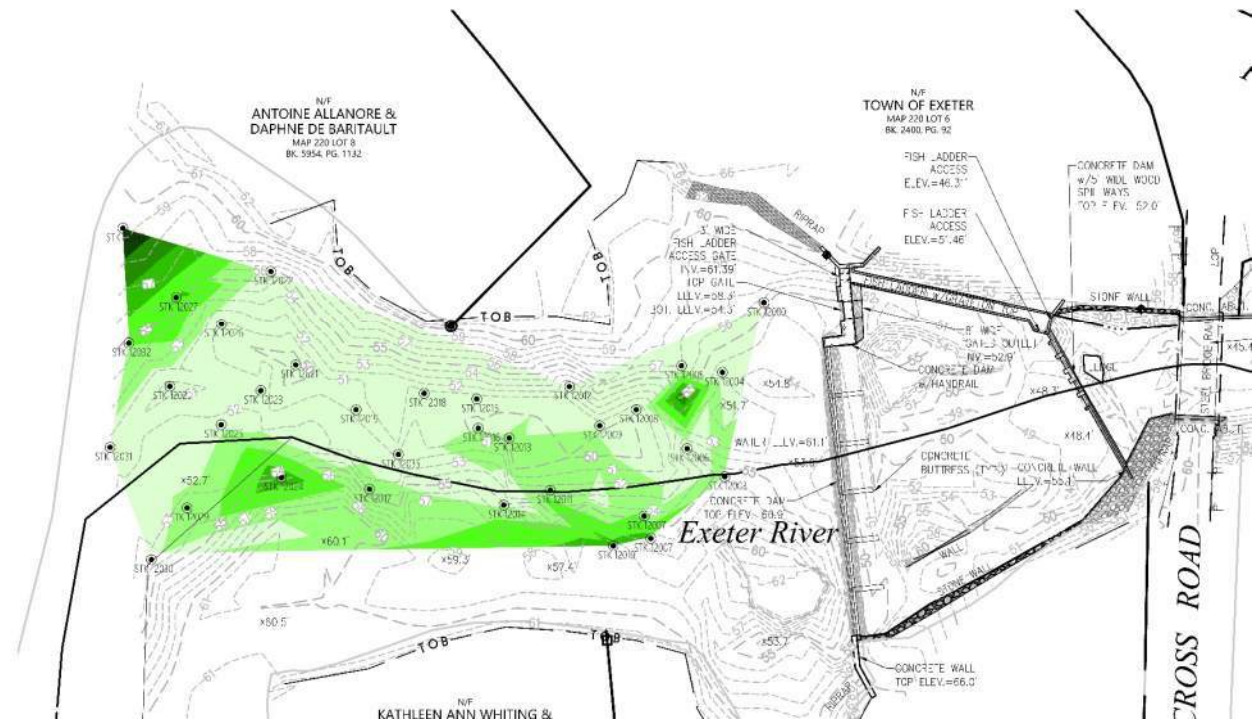
Figure 3.2-8: Sediment Transport Analysis  
Pickpocket Dam | Brentwood and Exeter, New Hampshire



# Sediment Probing Results

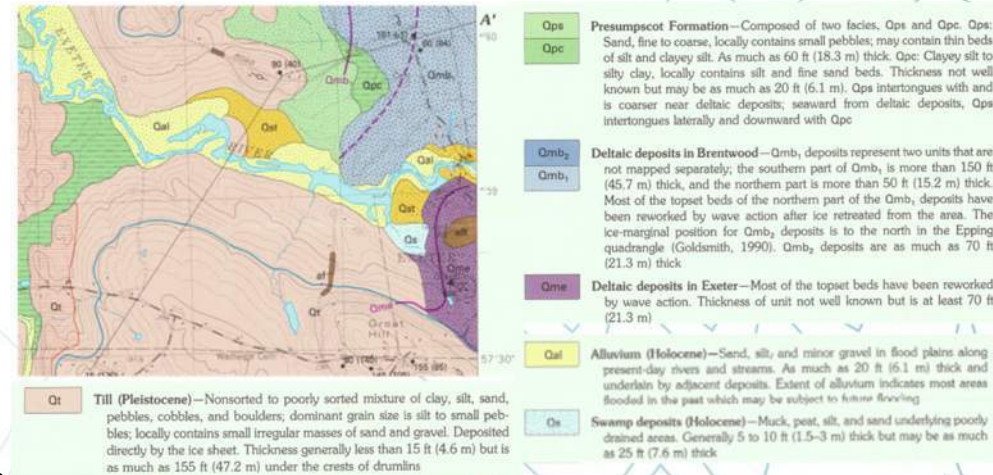
- Sediment probing investigation
- Depths range 0-2 feet in active conveyance portion of the channel
- Increasing depths towards banks
- Inoperable gate prohibited capturing depths at upstream face

**Figure 3.2-9 - Silt Depth**  
Pickpocket Dam Feasibility Study | Brentwood & Exeter, New Hampshire



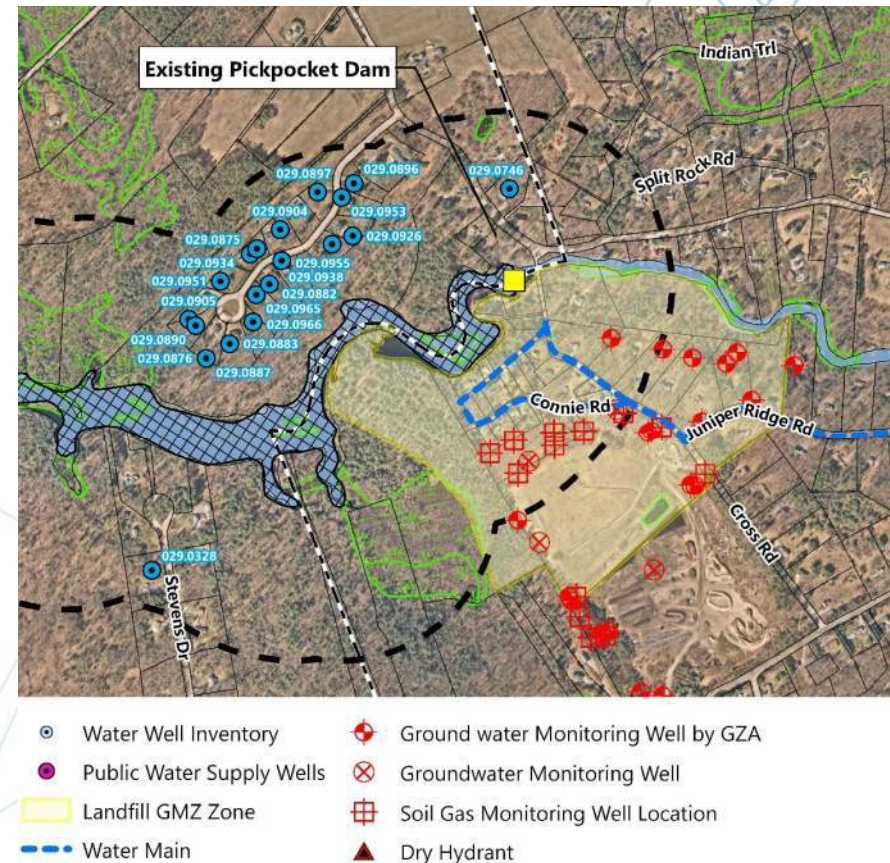
# Infrastructure

- Dam modification: Increase in flood levels during design discharge
- Dam removal:
  - Decreased flood levels
  - No impact to bridges
  - Results show small increase in velocity
    - Potential erosion will be mitigated.
  - Induced Settlement
    - River drawdown resulting in groundwater changes
    - Increase effective stress could result in soil compression
    - Potential settlement of relatively loose soil layers
  - River Valley Slope Stability
    - Reduction in water level will increase total effective stresses
    - The unsaturated soil strengths are greater than saturated soil strengths
    - Minor increase in velocity - potential to impact slope stability
    - Slope protection evaluated during design phase



# Water Supplies

- Evaluated wells within 1000' buffer
- Impoundment not connected to deep bedrock aquifer
- Drinking water and geothermal wells rely on water from deep bedrock aquifer
  - No wells are installed in overburden aquifer
- Impoundment would drain too quickly to be used as a viable backup source of drinking water supply
- Cross Road Landfill groundwater contamination
  - Dam removal may steepen groundwater hydraulic gradient towards upstream of dam
  - No increase in overall landfill related contaminant loading to Exeter River





# Water Quality

- Class B: Downstream segment Impaired for Aquatic Life designated used due to low DO concentration
- Dam In Conditions – Slow moving water result in:
  - Lower dissolved oxygen
  - Disruption to sediment transport process
  - Increased growth of algae & vegetation
  - Increased water temperature
- Dam removal would improve water quality upstream and downstream of dam
  - Improvement in upstream water quality will result in improvement to downstream water quality



# Fisheries & Fish Passage

- Diadromous fish species rely on access to upstream freshwater river habitat
- Other fish species also present
- Dams are barriers to fish passage – Both Upstream and Downstream
- Dam Modification alternatives would retain the existing fish ladder
- Dam Removal
  - Barrier removal and reshaped channel would improve fish passage conditions
  - Would reconnect 14.1 river miles of stream habitat
  - May 2024 Alewife reported at Pickpocket Ladder



# Natural Resources

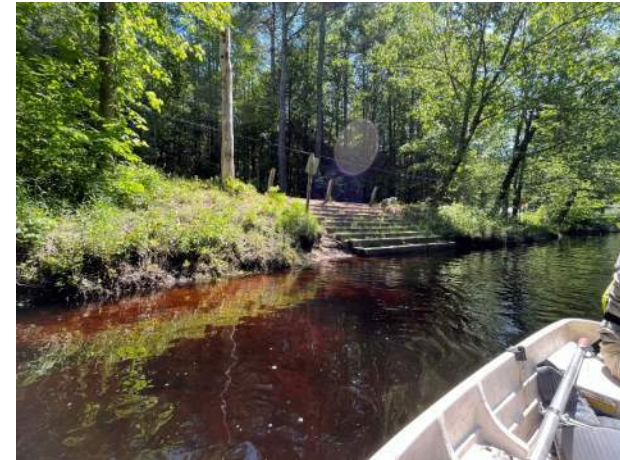
- Dam Modification:
  - Negligible change to existing wetlands, surrounding habitat and invasive species
- Dam Removal:
  - Would result in changes to habitat, wetlands, and natural communities, including:
    - Improve fish passage (existing fish ladder limits passage).
    - Improve water quality.
    - Restore “Natural Flow Regime” which drives riparian ecological diversity.
    - Would affect wetlands and floodplain forests that border the impoundment based on changing flood regimes
  - Primary change would be shift in wetland cover type, but loss of wetland at periphery may occur
  - Implement measures to limit spread of invasive species





# Recreation

- Boating, fishing, swimming, snowmobiling, skating and bird watching
- Cartop boat launch at Haigh Road
- Public land at Pickpocket Dam and Peabody Drive
- Conservation easement land surrounds the impoundment
- Dam Modification: No impact to recreation opportunities
- Dam Removal:
  - Loss of open water, narrower and shallower boating conditions
  - Increase in angling due to improvement in fish passage. Different angling locations.



# Cost Analysis

	Alt 1: Raise Dam		Alt 2: Spillway Replacement - Labyrinth		Alt 3: Auxiliary Spillway		Alt 4: Dam Removal
	Current	Future	Current	Future	Current	Future	
<b>Initial Capital Cost</b>	\$2,090,200	\$2,365,200	\$7,132,600	\$7,410,900	\$2,153,300	\$2,252,200	\$1,468,000
<b>Capital Replacement Costs</b>	\$861,200	\$974,500	\$2,978,600	\$3,053,300	\$887,200	\$927,900	\$0
<b>Operations and Maintenance</b>	\$315,000	\$332,200	\$222,200	\$273,700	\$311,600	\$335,600	\$45,000
<b>Total Present Cost</b>	<b>\$3,266,400</b>	<b>\$3,671,900</b>	<b>\$10,293,500</b>	<b>\$10,737,900</b>	<b>\$3,352,100</b>	<b>\$3,515,700</b>	<b>\$1,513,000</b>

# Public Comments and Responses



- Final Feasibility Study provides response to comments in Appendix H
  - Response to verbal comments grouped by subject to provide detailed response
  - Individual responses to written comments

## Response to Verbal Comments

The Town of Exeter welcomes and appreciates the active participation and valuable insights shared by the community-at-large through public comments. To address the wide range of verbal comments and concerns made at various public meetings, we have grouped similar comments and questions into several categories. Please note that a unified response has been provided for each category, capturing common concerns and ideas. This approach ensures that we comprehensively address all shared perspectives. Even though individual replies are not provided for the verbal comments, every comment has been thoroughly reviewed and is being taken into account in the Town's decision-making process. Additionally, some comments have also been submitted in writing. All written comments have specific written responses found in Appendix H of the final Pickpocket Dam Feasibility Study.

### 1) Why has there been a lack of communication, transparency, abutter notification and stakeholder coordination as part of the Feasibility Study? And why hasn't the Pickpocket Dam been awarded the same level of public involvement as the Great Dam?

We acknowledge concerns regarding the project's schedule and perceived lack of transparency and communication regarding this project. The Town has been, and remains, committed to taking into account all public input as part of the feasibility study process to ultimately come into compliance the NHDES rules and regulations. To-date, all public meetings, presentations, and project documents specific to Pickpocket Dam have been made available on back to 2018. The Town will continue to post updates on its website.

I oppose the actions taken by the Town of Exeter Select Board, which allowed the River Advisory Committee (RAC) of the Town of Exeter to apply for a NOAA Grant to remove the Pickpocket Dam completely in order to improve fish passage on the Exeter River. The RAC did not engage or contact or inform stakeholders or property owners or the community about this NOAA grant, and applied for \$2MM to remove the dam entirely without talking with Exeter or Brentwood residents beforehand. This process of changing our town without engaging a full conversation on the impacts to the environment, the loss of this historical piece of Exeter, loss of recreational activity, the loss of wetlands, wildlife, and more is UNACCEPTABLE.

The Exeter River has been a reservoir within Brentwood and Exeter for over 100 years. The Pickpocket Dam dates back to the 1920's and has been a low-risk dam until recently when the rainfall numbers changed due to the impact of climate change. The members of the Friends of Exeter River (which includes Brentwood residents) agree that this process needs to be SLOWED DOWN and reviewed with ALL stakeholders prior to any decisions being made on dam removal. After all, I believe the town line of Exeter and Brentwood runs down the middle of the existing dam, does it not?

In October, the River Advisory Committee posted a long list of questions during its meeting - these questions were on a piece of paper that ran floor to ceiling practically, and yet none of these questions have been answered due to limited time and another group meeting which followed this RAC meeting. (they "needed the room") Why aren't there multiple meetings scheduled in the town hall as there were for the community impact discussions re: the Great Dam?

The Town of Exeter River Advisory Committee sought approval for the NOAA grant to have money in place to remove the structure BEFORE VHB of Bedford engineers had completed the study of the Pickpocket Dam, and whether it could be modified to meet state requirements OR whether the dam should be removed. There are FEMA grants available to modify and repair dams, vs. complete removal. This covert action on the part of the Town of Exeter is unfair to hundreds of taxpayers, abutters, and their friends and family who enjoy the river, the dam, and all that it brings to this community. No abutters to this day had been contacted by the Town of Exeter on this issue. I personally delivered notice to many abutters. The lack of transparency about the Pickpocket Dam is beyond reprehensible.

Less than 20 people combined are on the Town of Exeter Select Board and Town of Exeter River Advisory Committee and not all are for dam removal. There are over 15,000 people in the Town and all may be affected if those who lead continue to act with poor judgement and rush this through. We don't need handsheds here - we need reviews and input from all stakeholders who should have a say in the matter and love the river the way it is.

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Action that the Town of  
ss the dam's deficiencies.  
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public meetings. Here, m  
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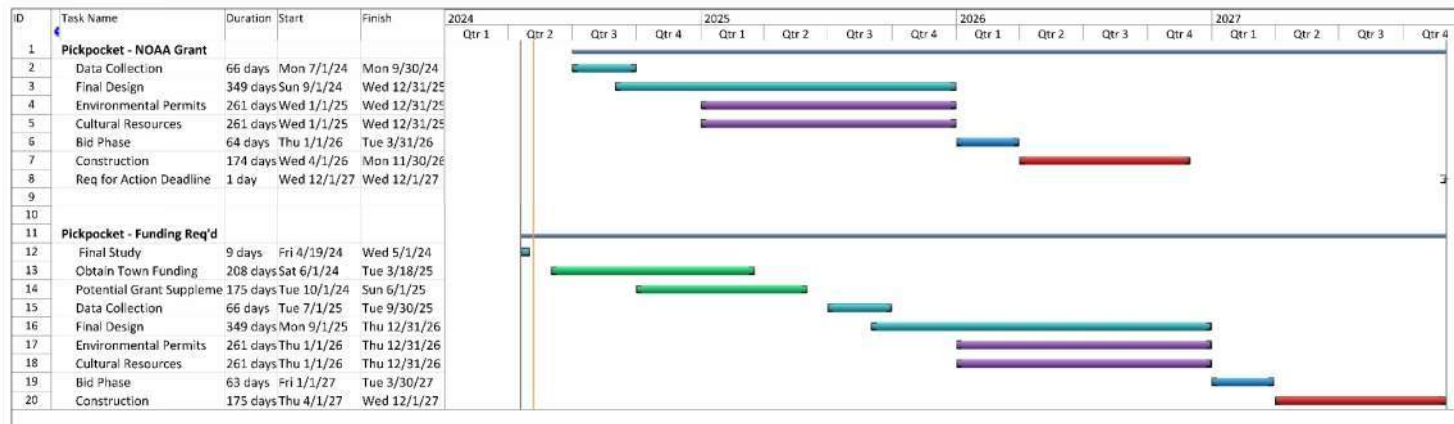
Comment #	Date	Commenter	Comment	Response
CE4	2/28/2024	Mark Rieder	"My neighborhood has 13 houses that use Geothermal from well water for heating and cooling the houses. The Geo systems use up to 10X the water compared with normal well use. Has this been considered in the well analysis for dam removal? I read the analysis stating that the dam removal will not affect wells in the area. Can the analysis include a statement such as, 'Geothermal system in the affected area were considered in the analysis'?"	The geothermal wells based on the public records were evaluated and found to also be connected to the deep bedrock aquifer. The removal of the dam will not affect groundwater levels in the deep bedrock aquifer and therefore there will be no impact to the geothermal well water supply. Additionally, it was found that the geothermal systems are "open loop" and any water drawn from the aquifer is also injected back into the aquifer. A more detailed discussion of the impact of dam removal on water supplies is provided in Section 3.5 of the Feasibility Study.
CE5	2/28/2024	Mark Rieder	"Is there any consideration for re-planting the newly exposed land with native species and control for the invasives? For Brentwood as well as Exeter?"	Yes. As described in Section 3.13 of the Feasibility Study, the detailed design of the dam removal alternative would include seeding the newly exposed land with native and appropriate species for land located in both Towns. Additional measures at the dam site may also be considered. These measures will help to limit the spread of invasives into the newly exposed land. There is currently no plan to address invasive species for the dam modification alternatives.
CF.1	2/28/2024	Mark Edson	"After reading the report sent to Mr. Garnett it seems that no real in depth analysis has been done on our properties yet. In addition it sounds as if the potential volumes of water being used to justify removal of the dam area isn't being used to study erosion. I would insist that the same 2.5 times 100 year flood volumes be used for erosion studies as well."	VHB performed an analysis of potential changes in river characteristics along the entire length of the river for each alternative identified in the Feasibility Study. This includes the section of the Exeter River along Storey Water Road. The flow rates used to meet dam safety requirements, are different than what is used to evaluate erosion and sediment transport. It is industry standard to evaluate erosion and sediment transport for the bankfull flow, the 2-year storm is typically used as an approximation of bankfull flow and is used to estimate sediment transport as bankfull flow is considered to channel forming flow.
CB.1	2/29/2024	Robert Span	"Since the Pickpocket Dam is a run-off the river dam, how specifically would dam removal affect water temperature and dissolved oxygen levels downstream of the dam location?...What, if any, other impacts would there be on water quality downstream?"	The Pickpocket Dam reduces water quality in the impoundment created by the dam. Impounded waters are typically prone to low DO conditions due to the oxygen demand caused by decomposition of organic material in the bottom waters. Additionally, impounded waters are warmer and therefore have lower DO saturation thresholds, with less opportunity for aeration and oxygen exchange in slow moving waters as compared to free-flowing waters with riffles. For example, with the reduced surface water size, decreased residence time and reduced solar



Permitting, Engineering & Construction Phase

# Project Schedule & Funding

	Dam Removal NOAA Grant Successful	Dam Removal NOAA Grant Unsuccessful	Dam Modification
<b>Funding Secured</b>	Spring 2024	Spring 2025	Spring 2025
<b>Begin Design Phase</b>	Summer 2024	Summer 2025	Summer 2025
<b>Begin Permitting Phase</b>	Winter 2025	Winter 2026	Winter 2026
<b>Begin Construction</b>	Summer 2026	Summer 2027	Summer 2027
<b>Construction Complete</b>	Fall 2026	Fall 2027	Fall 2027

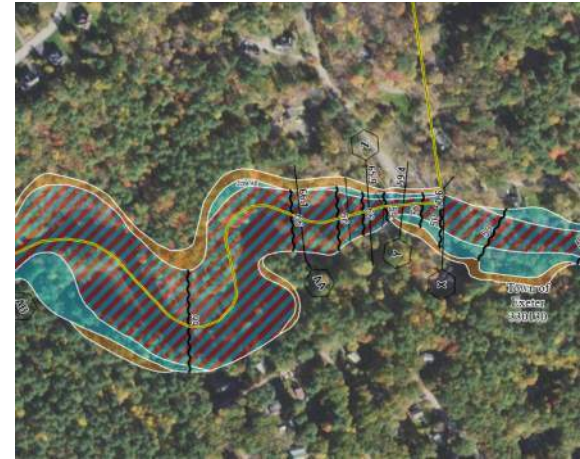


# Environmental Permitting

- **NHDES Wetlands Permit (NH RSA 482-A)**
  - Required for impacts below top of bank or within wetlands
  - Abutter notifications – Direct Abutters
  - Submissions through Exeter and Brentwood Town Clerks
  - Coordination:
    - NH Natural Heritage Bureau (T&E Plant Species)
    - NH Fish and Game (T&E Animal Species)
    - Conservation Commissions
    - Exeter-Squamscott River River Local Advisory Committee
  
- **US Army Corps of Engineers (Section 404 Clean Water Act)**
  - Required for impacts below ordinary high water and within wetlands
  - Possibly authorized through the NH General Permit (NAE-2022-00849)
  - Coordination:
    - USFWS
    - NH State Historic Preservation Office (NHDHR)

# Additional Permitting

- **NHDES Water Quality Certification (CWA Section 401)**
  - Triggered by USACE Permit
- **NHDES – Shoreland Water Quality Protection Act (RSA 483-B)**
  - Upland construction, excavation, or filling activities within the 250 ft of river
  - Includes review of stormwater and clearing
- **NHDES - Alteration of Terrain (NH RSA 485-A:17)**
  - Project may qualify for a General Permit by Rule under Env-Wq 1503.03(g)
- **NHDES Dam Bureau Safety Review (RSA 482)**
  - Dam Modification: Env-Wr 400, RSA 482:9 and 482:29
  - Dam Removal Attachment to Wetlands Permit Application
- **FEMA - No Rise Certification**
  - Triggered by impacts to the regulatory floodway to verify the project would not raise base flood elevation



# Cultural Resources

- **Section 106 of the National Historic Preservation Act** of 1966 (NHPA): *Federal agencies must consider the effects on historic properties for projects they carry out, assist, fund, permit, license, or approve.*
- Assignment of a **Lead Federal Agency** – likely the Army Corps of Engineers
- **Process:**
  - **Initiate** via *Request for Project Review* to **NH Division of Historic Resources (SHPO)**
  - **Identify** Historic Properties (In Progress)
    - Pickpocket Dam is **Eligible for Listing** on the National Register of Historic Places
    - Phase IA Archaeological Study found two Sensitive Areas; Phase IB recommended
  - **Assess** Adverse Effects (Effect Memo)
  - **Resolve** Adverse Effects (Memorandum of Agreement with mitigation)
- **Consulting Parties** may include SHPO, Tribes, local agencies, community groups, and others.




# Final Surveys & Pre-Design

- Geotechnical Investigation
  - Dam Removal – Soil samples for sieve analysis for locations with higher velocities to evaluate scour potential
  - Dam Modification – Borings along embankments alignments
- Topographic Survey
  - Dam Modification – Additional ground survey along embankment alignments
- Sediment Management Plan
  - Samples for disposal characterization



# Engineering Design

- Refined HEC-RAS Model
- 4 submittals with increasing level of design detail  
30%, 60%, 90%, 100% - Final Plans
- Design Plans
  - Existing conditions, demolition, grading
  - Construction Sequencing, stabilization measures, water control, restoration plan
  - Details
- Specifications and Estimate
- Design Basis Memorandum







**Great Dam Removal and Exeter River Restoration**  
Exeter, New Hampshire

**Priority Owners**

**Town of Exeter**  
101 River Street  
Exeter, NH 03883  
Phone: 603-772-6157 • Fax: 603-772-1305

**Paul Viscusi, PE**  
Town Engineer

**Priority Partners Information**

-  **NHDES, Coastal Program**
-  **NHDES, Aquatic Resource Mitigation Fund**
-  **NH State Conservation Committee, Conservation Grant Program**
-  **NOAA, National Marine Fisheries**

**Permits:**

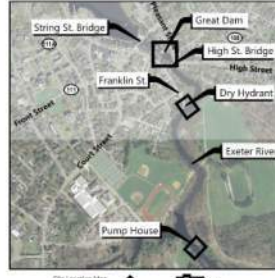
- NH Department of Environmental Services, RSA 462-A, Wetlands Permit: 2015-09887
- NH Department of Environmental Services, RSA 469-A:1,1, Toxic Abatement, General Permit by Rule 010-010; 1205-0308
- NH Department of Environmental Services, RSA 483-B, Discharge Protection, General Permit by Rule 010-010; 1205-0308
- NH Department of Environmental Services, Clean Water Act, Section 401, Construction: WQC, 4201J-404P-002
- U.S. Army Corps of Engineers, Clean Water Act, Section 401, Permit: 10A-2014-10251
- U.S. Environmental Protection Agency, National Pollutant Discharge Elimination System, General Permit for Discharges from Construction Activities: Permit No. NH0103000
- National Historic Preservation Act, Section 108 Memorandum of Agreement: NH0103000, 10208

## Site Plans


<b>Issued For</b>	Construction
<b>Date Issued</b>	March 23, 2016
<b>Latest Issue</b>	March 23, 2016


Number	Drawing Title	Latest Issue
C-1	Legend and General Notes	03/23/16
C-2	Grading Conditions Plan	03/23/16
C-3	Grading Conditions Plan	03/23/16
C-4	Grading & Construction Sequencing	03/23/16
C-5	Structural Demolition Plan	03/23/16
C-6	River Channel Grading Plan	03/23/16
C-7	River Channel Cross Sections	03/23/16
C-8	Typical Cross Sections	03/23/16
C-9	Conceptual Intake Designs	03/23/16
C-10	Restoration and Parking Plan	03/23/16
C-11	Details	03/23/16
C-12	Details	03/23/16



Site Location Map



# Bid Package Development & Support

- Develop minimum standards for contractor qualifications and issue RFQ
  - Review contractor qualification statements
  - Issue Request for Proposals
    - Bid advertisement
    - Final Construction Plans, Specifications and Estimate
    - Prepare front end contract documents and bid forms
    - Pre-bid conference
    - Address bidding questions and clarifications and prepare addendums
    - Review bid submittals
  - Recommendation of contract award
- 
- A decorative graphic on the right side of the slide shows a hand holding a globe. The hand is rendered in a light blue, stylized line-art style. The globe is also in a similar style, showing latitude and longitude lines. The background is white with a faint, light blue grid pattern.

# Construction & Construction Administration

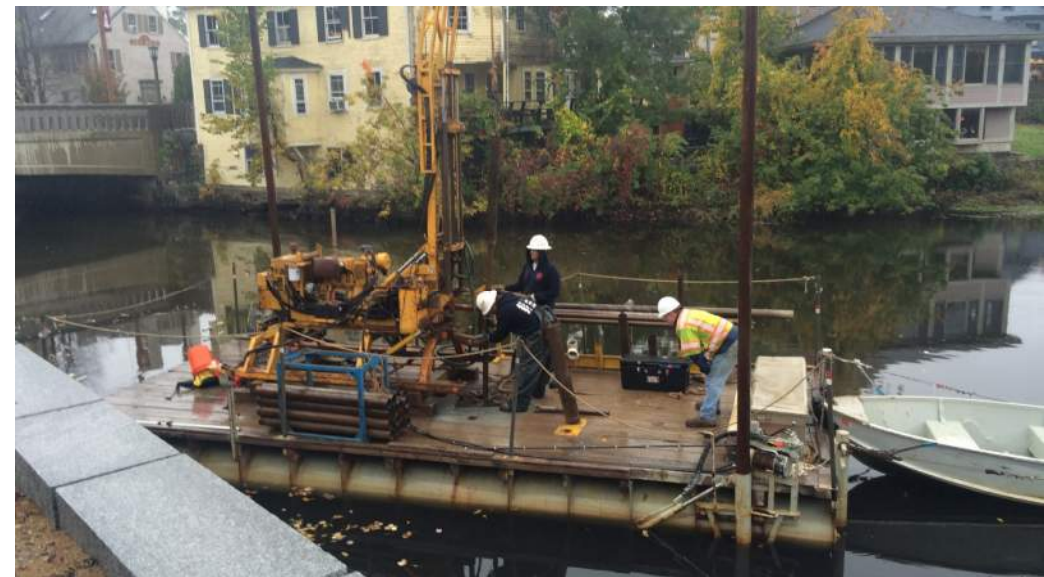
- Compile executed contract documents including review of performance bond, payment bond and contractor's insurance
- Pre-construction meeting
- Contractor coordination – shop drawings, submittals, RFIs, change orders, pay requests
- One construction season July-December
- Site visits & observation
- Project close out including punch lists and letter of completion
- 3-5 years of long term monitoring and permit closeout
- Letter of Map Revision (LOMR) within 6 months of dam removal





Example Dam Removal Photos

# Great Dam Geotechnical Investigation



# Great Dam Historical Marker



## EXETER GREAT DAM

The waterfalls at the meeting of the Exeter and Squamscott Rivers drew both Native and European peoples to this site. A series of dams continuously stood here, powering numerous mills. In 1830, the large textile mill was built, which secured Exeter's place in the Industrial Revolution for over 100 years. This attracted workers and dramatically changed the fabric of the town. The last "Great Dam" at the site was built in 1913. It was removed in 2016, allowing the river to run freely for the first time in 369 years.

# Great Dam Glass Etching



## Bringing Water Power to Exeter

Water is essential to the power of Exeter. Whether the water is abundant, the power of Exeter's history is a testament to the power of water. Exeter's history is a testament to the power of water.

benefit surrounding communities and businesses.

The 1913 Great Dam was a gravity dam, unlike the more widely used embankment dams, which have a stone, waterproof core to prevent water from breaking through the dam. Gravity dams rely entirely on their own weight and mass to resist the enormous force of the water they hold back. The Great Dam was used to hold back the river flow in a reservoir impoundment, and the water was used for covering the mills located along the river downstream. Later the downstream impoundment was used by the town as a water supply, until a withdrawal pipe and pump house, installed near Gilman Park in the early 1970s.

One of the biggest threats to dams is "overflooding," which occurs when the water level rises too high. It is important to control how and where the water enters a dam, so it doesn't erode the sides of the dam and riverbank, causing a collapse of the entire structure. The 1913 Great Dam was removed in 2016. Following a number of studies analyzing the safety of the structure, flooding events within the town, and declining water quality, removal of the dam was a complex operation, requiring the reconstruction of the altered river channel to best accommodate fish migration and increase the riverbank's stability during floods.



The 1913 Great Dam was removed in 2016, to address concerns regarding structural safety, flooding events, and declining water quality. This operation required more than just the removal of the structure; reconstruction of the altered river channel to best accommodate fish migration and increase the riverbank's stability during flooding was necessary as well. The complexity of the 2016 dam removal is a reminder of just how integral the 1913 Great Dam and its predecessors were to the Town of Exeter. For centuries, dams in the heart of downtown powered the town's growth and prosperity.



### The Great Dam had four major elements

**1 HEADWORKS & PENSTOCK**  
Water power was harnessed for the nearby Carter Manufacturing Company through the use of a penstock. The penstock transported water from the impoundment located just up the downstream to the mill complex as an underground mill race tunnel. Two water races at the east end of the dam

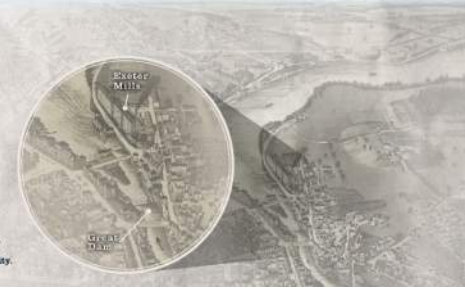
let water into the penstock and mill race, and were operated by a wheel and gear mechanism on the river bank, which has been preserved in Founders Park. Water traveled 200 yards north to the mill, turning the blades of a turbine that, in turn, generated power throughout the complex.

**2 LOW-LEVEL OUTLET WITH GATE**  
A low-level gate on the east structure of the dam, discharged surplus water directly to the lower level of the river below the dam.

**3 CONCRETE DAM**  
Perhaps the most important feature of the Great Dam was its concrete gravity, measured 15 ft, and 12 ft high. This concrete gravity created a wall across the river that impounded water several miles upstream. The resulting elevated surface allowed the river water to flow

downward over the crest of the dam.

**4 FISH LADDER AND WEIR**  
In 1916, a fish ladder was added on the west side of the dam. The steel-called barrel bypassed the dam, and was surrounded by a series of ascending locks that allowed fish to migrate upstream. Fish trapped through the locking water from and to pool, a 10 ft they reached the upper level of the river above the dam. A concrete weir structure across the river helped divert fish toward the ladder entrance.





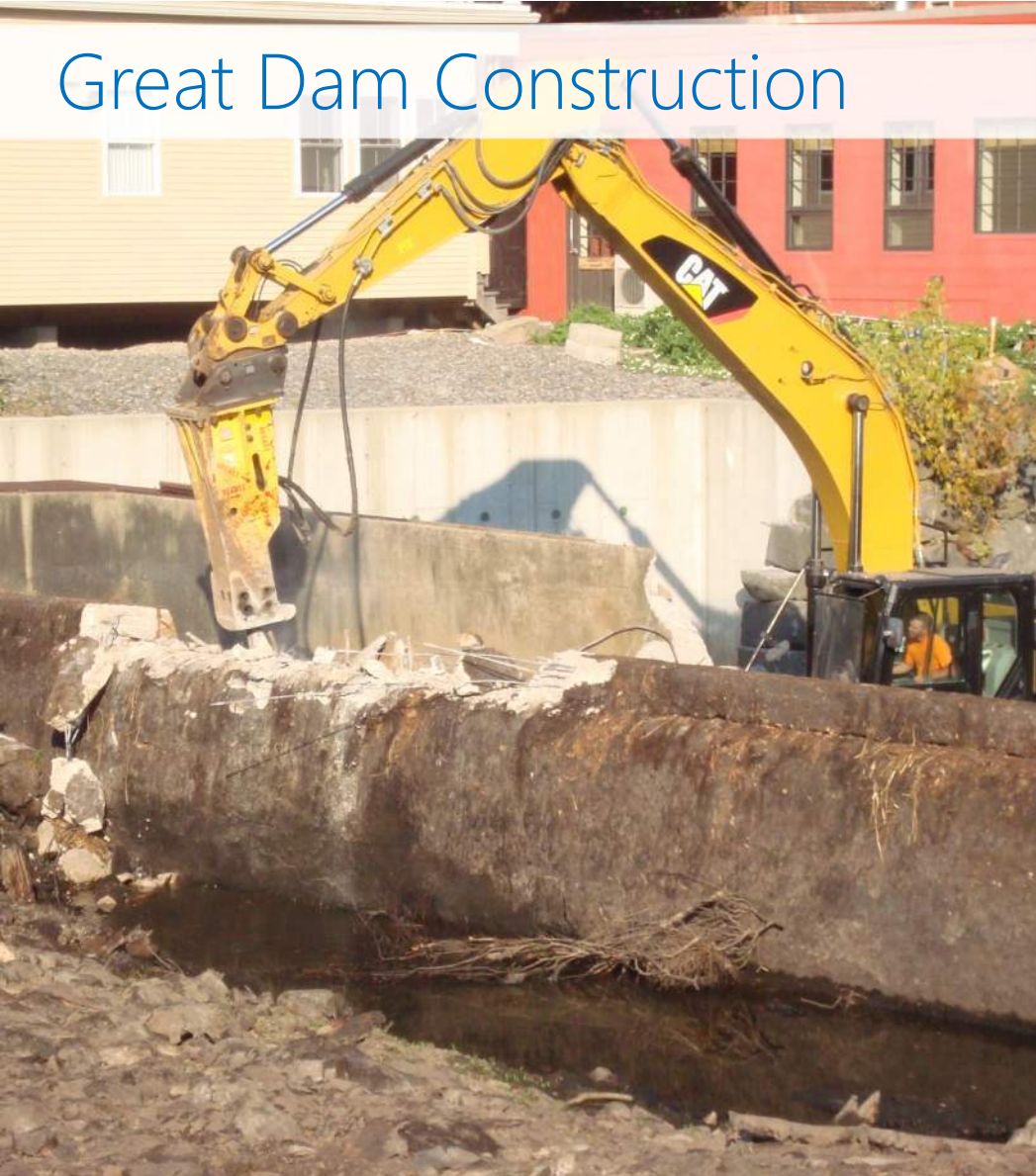
# Great Dam Impoundment Drawdown



# Great Dam Construction Preparation



# Great Dam Construction



# Great Dam Construction



# Great Dam Construction



# Great Dam Post Construction



# Great Dam Post Construction 2016



# Great Dam Post Construction 2016





# Great Dam Post Construction 2019



# Great Dam Post Construction 2023



# Horn Pond Dam Modification



# Sawyer Mill Dam



# Sawyer Mill Dam Removal Construction



# Sawyer Mill Before and After



# Sawyer Mill – River Morphology

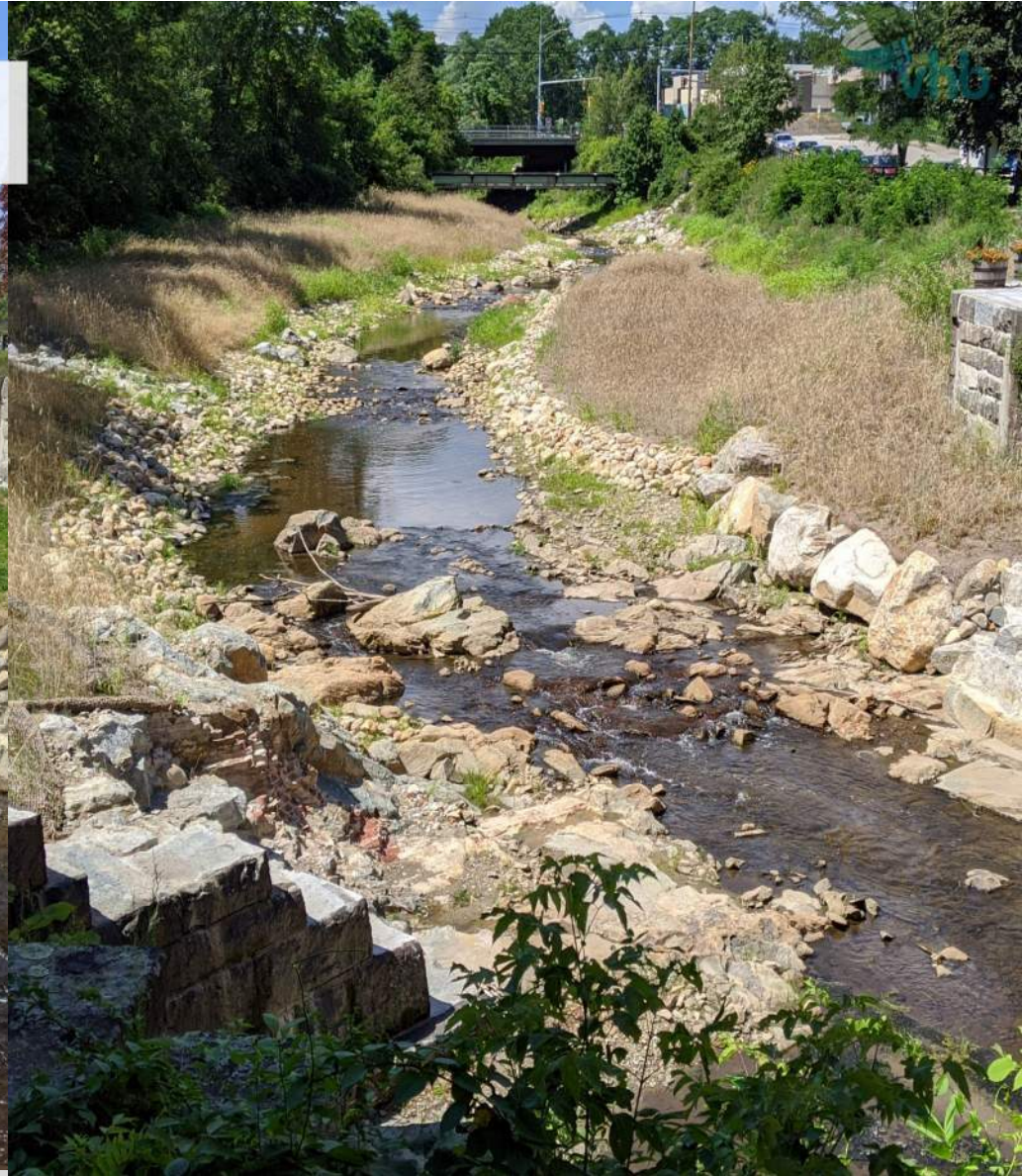


Image source: NH Seacoast Science Center (<https://www.seacoastsciencecenter.org/>)



Questions